

Planning for Distributed Resources

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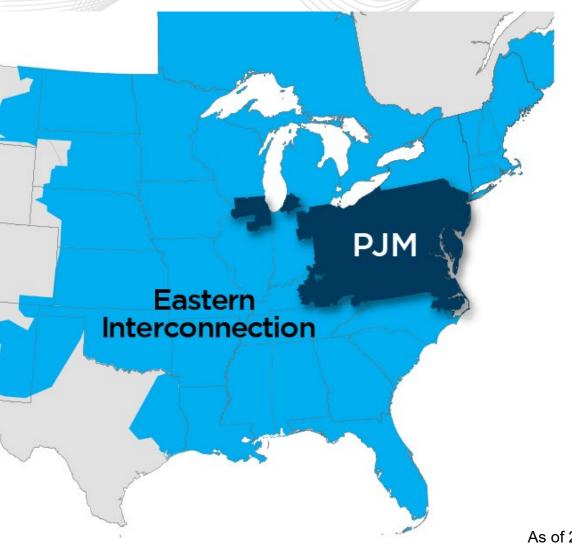
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PJM as Part of the Eastern Interconnection

Key Statistics	V
Member companies	1,040+
Millions of people served	65
Peak load in megawatts	165,563
Megawatts of generating capacity	185,378
Miles of transmission lines	85,103
2020 gigawatt hours of annual energy	757,284
Generation sources	1,424
Square miles of territory	369,089
States served	13 + DC

21% of U.S. GDP produced in PJM



As of 2/2021



PJM's Role as a Regional Transmission Organization

OPERATIONS



Matches supply with demand like...



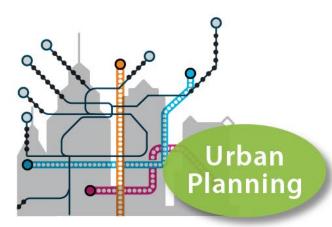
MARKETS



Energy Market Pricing like...

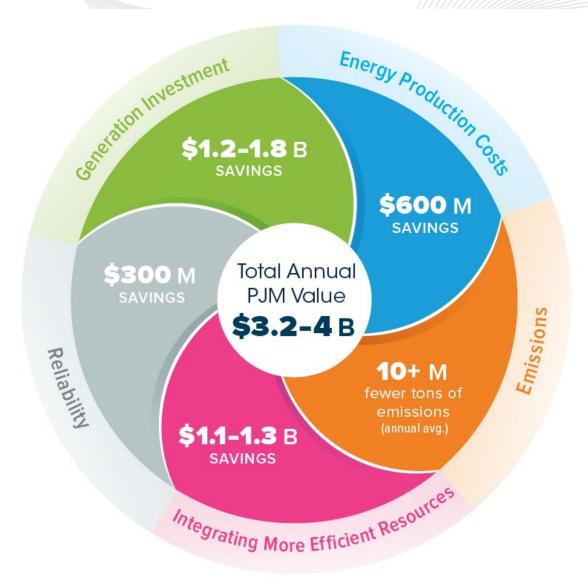


Planning for the future like...

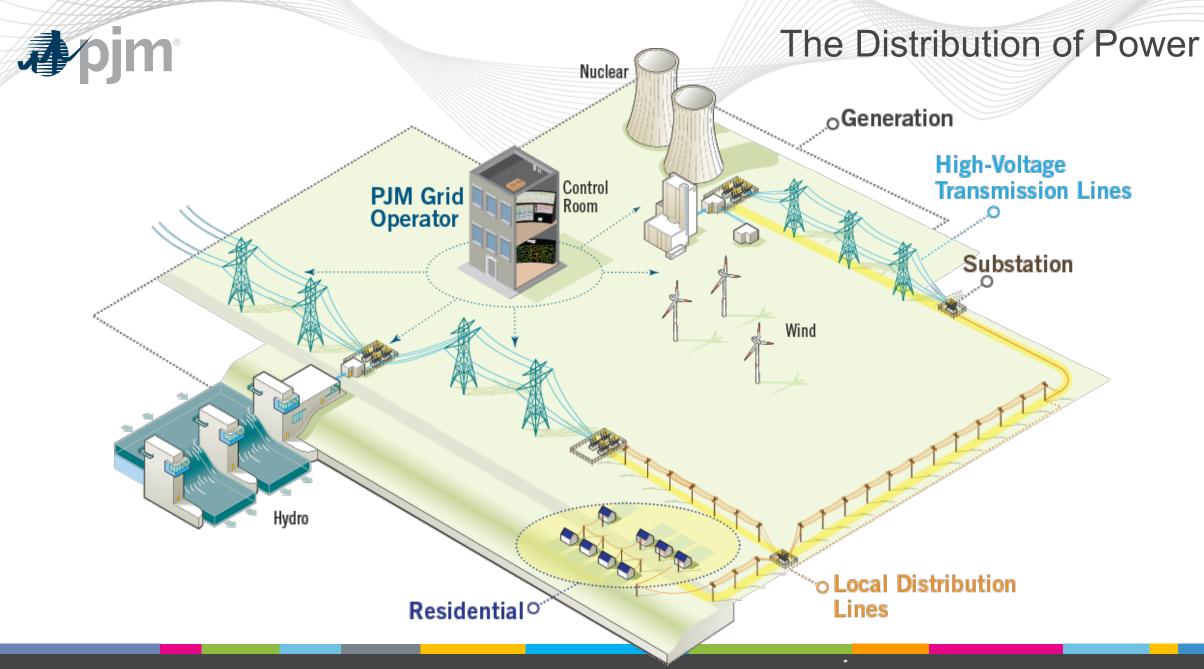




Value Proposition



— All numbers are estimates. —



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Unprecedented number of changes in the power industry



Storage and renewables

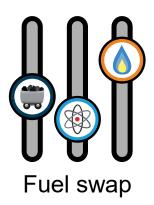


Alternative technologies



Distributed energy resources









Strategic Pillars







Facilitate Decarbonization Grid of the Future

Innovation

THE ENABLING FOUNDATION





Stakeholder Engagement and Governance



Risk Management



Workforce
Development





CULTURE

Monitor Developments



Accounting for DERs Today

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Snapshot of DER in PJM Today

Wholesale DER

1 GW Demand Response

Customer-sited generation:

Offers into capacity, energy and/or ancillary services markets

84% Diesel 15% Natural Gas

1% Other

Remaining ~8 GW of DR is load modification without any generation (e.g., industrial process management)

~2 GW Generator

Front-of-the-meter generation: Offers into capacity, energy and/or ancillary services markets

Can be sited at customers

Mostly solar but also other fuels

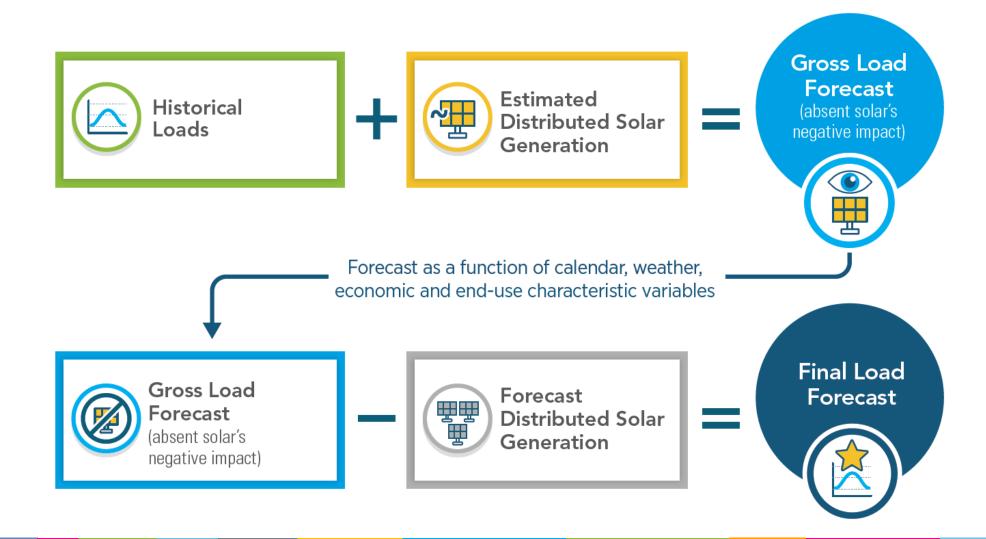
Non-Wholesale DER

~10 GW DER

- Solar PV DER: Retail/rooftop solar
- Municipal DER: Municipal electric company distribution-level generators
- Process DER: Industrial generators, combined heat and power
- Resilience DER: Emergency backup
- Qualified Facilities: Direct sales to distribution utilities

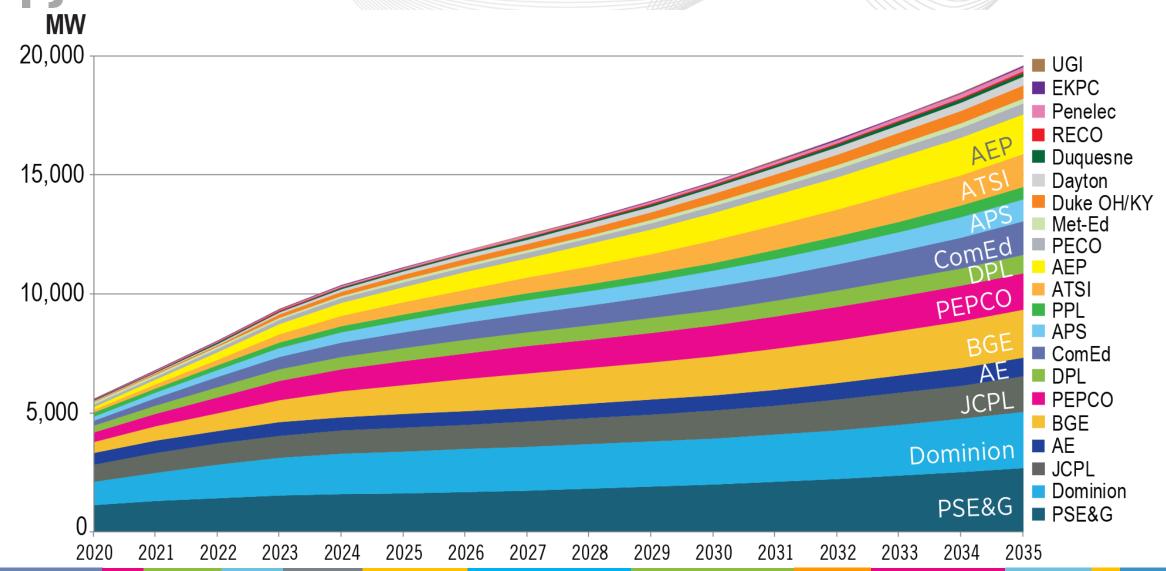


Accounting for Distributed Solar Generation





Forecasted Non-Wholesale Solar





Accounting for DERs in the Future

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Order 2222 directs changes to allow aggregations of Distributed Energy Resources (DERs) to participate in PJM wholesale markets.

Jurisdiction & Interconnection

Addressing State and FERC Jurisdiction over DERs and DER aggregations for Interconnection, Operations and Market participation.

Operations

Ensuring the operational viability of DER aggregations in the wholesale market; taking into account locational, sizing and data requirements to uphold reliability.

Market Design

Allowing DER aggregations to participate in the wholesale markets (Capacity, Energy & Ancillary Services), where technically capable.

Settlements

Accounting for settlement of DER aggregations providing both retail and wholesale services and preventing any "double counting" activities.

Coordination

Defining a coordination framework between PJM, utilities and RERRA; managing distribution and transmission safety & reliability



System Planning: Additional Reliability Attributes

High-level questions regarding additional reliability services

- 1. Is there a need to explicitly procure/compensate/maintain additional reliability services (frequency response, ramping, etc.)?
- 2. Which services are needed and how much?
- 3. At what point in the future does maintaining the current market/compensation structure create reliability concerns?
- 4. Where is the best place to require/incentivize these services? Capacity market? Real-time ancillary services?

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Industry is changing

- PJM must evaluate its existing processes to assess reasonable and balanced modifications, where appropriate
- Emergence of DERs represent one example
 - DERs have modest interaction today in PJM's markets and planning
 - Order 2222 both fuels and helps facilitate change
 - Fuel mix reliability attributes of bulk power system generation must be regularly curated