

# Committee on Gas

The Evolution of Gas DSM and Energy Efficiency to  
Keep Up With a Changing World

Monday, February 10, 2020



# Creating Low-Carbon, Low-Cost Energy Systems

## *Leveraging Gases and Infrastructure*

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Senior Vice President, Strategy and Innovation

NARUC Winter Meeting

February 10, 2020

# Technology and Solutions for Efficient, Affordable, Resilient and Low-Carbon Energy Systems

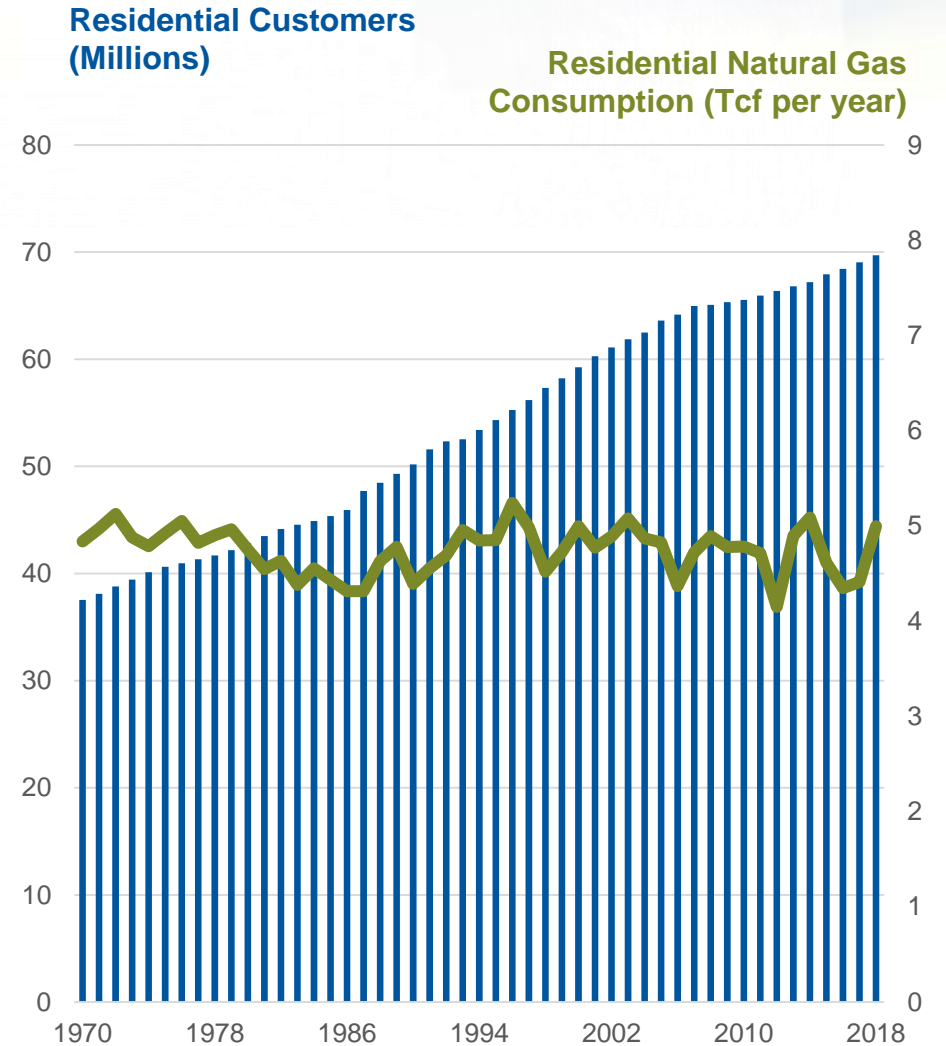


# Natural Gas Systems: Proven, Efficient, Reliable, and Low Carbon

- Total LDC customers have grown by 86% since 1970 while total residential gas consumption is largely unchanged – resulting in per-customer emissions reduction of approximately 44% over the past 45 years
- *Where will be in 2040?*

Further potential to improve efficiency and lower GHG impacts

- Gas heat pumps
- Improved building envelopes
- Renewables Integration: biomethane, H<sub>2</sub>, solar
- Lower methane emissions

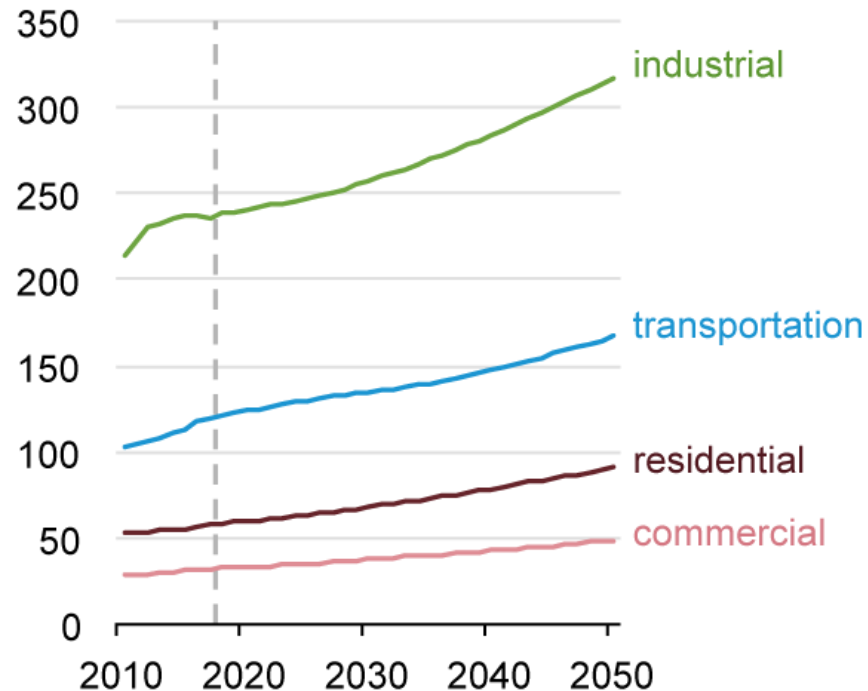


# Economy-wide transformation required

## *Global Outlook: Robust, long-term demand for gases and fuels*

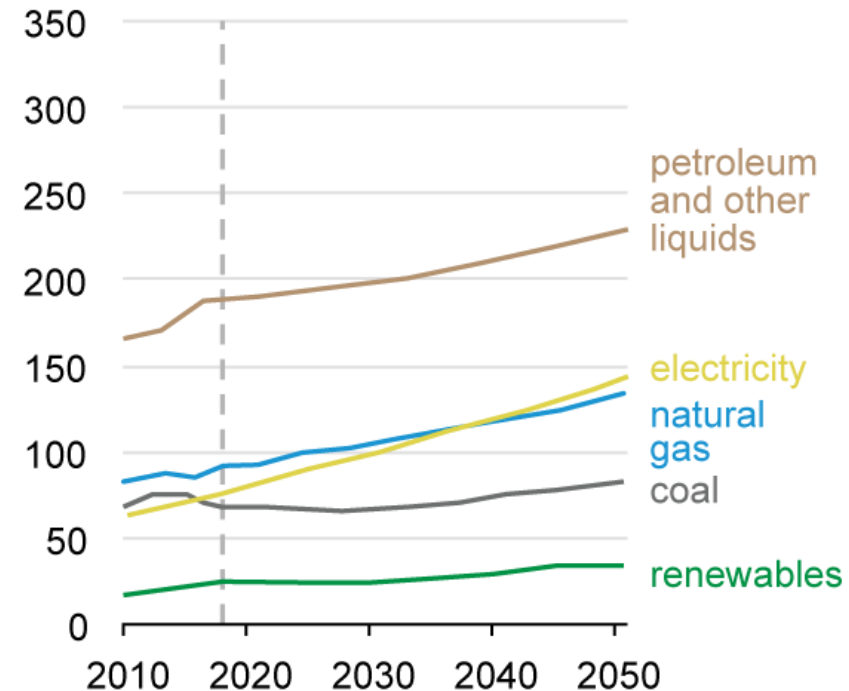
**End-use energy consumption by sector, world**

quadrillion British thermal units



**End-use energy consumption by fuel, world**

quadrillion British thermal units

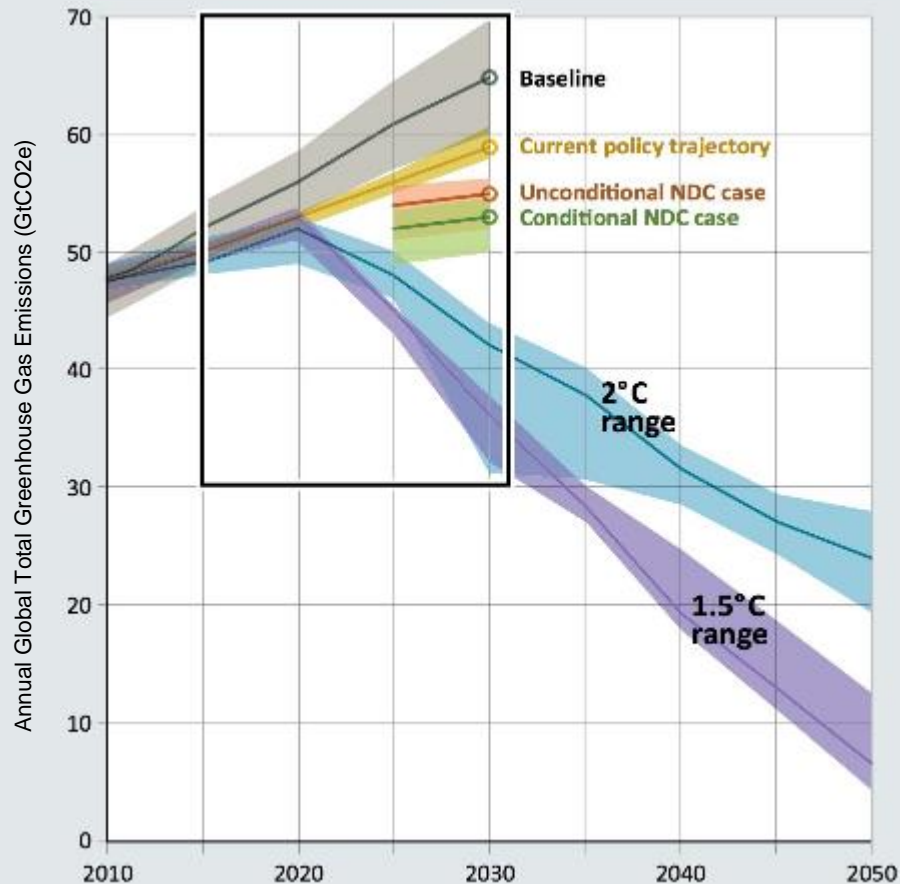


Source: U.S. Energy Information Administration

# DUAL IMPERATIVES

## Decarbonize Energy Systems

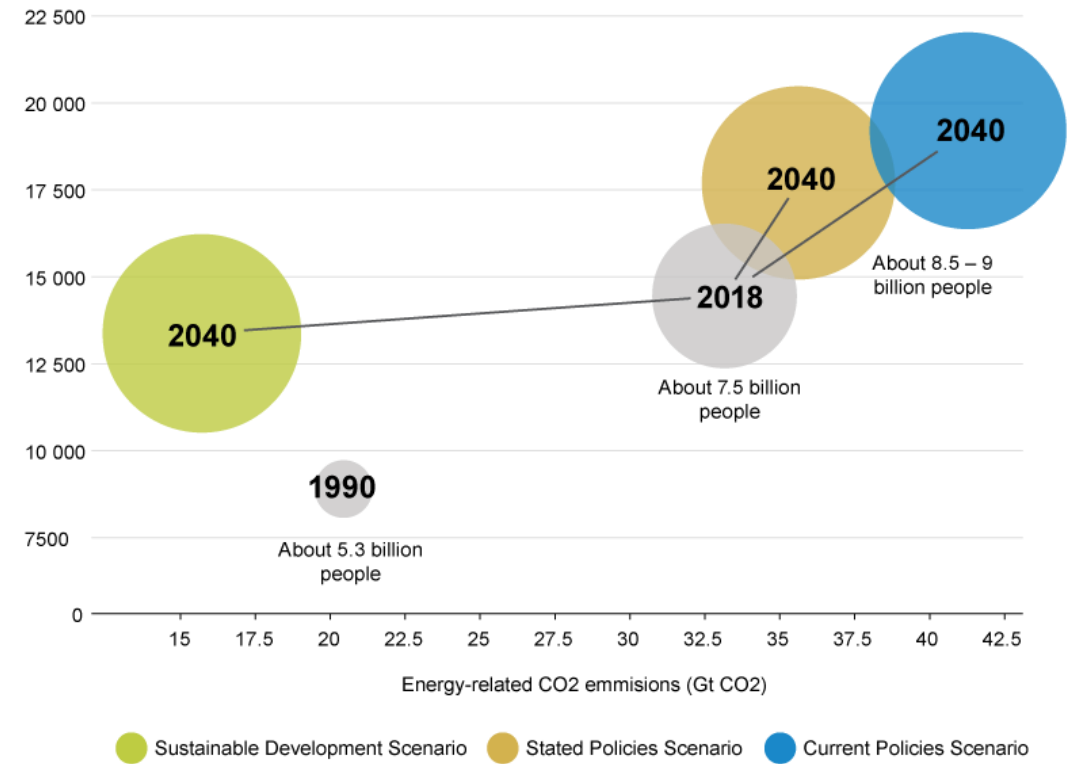
Global greenhouse gas emissions under different scenarios and the emissions gap in 2030



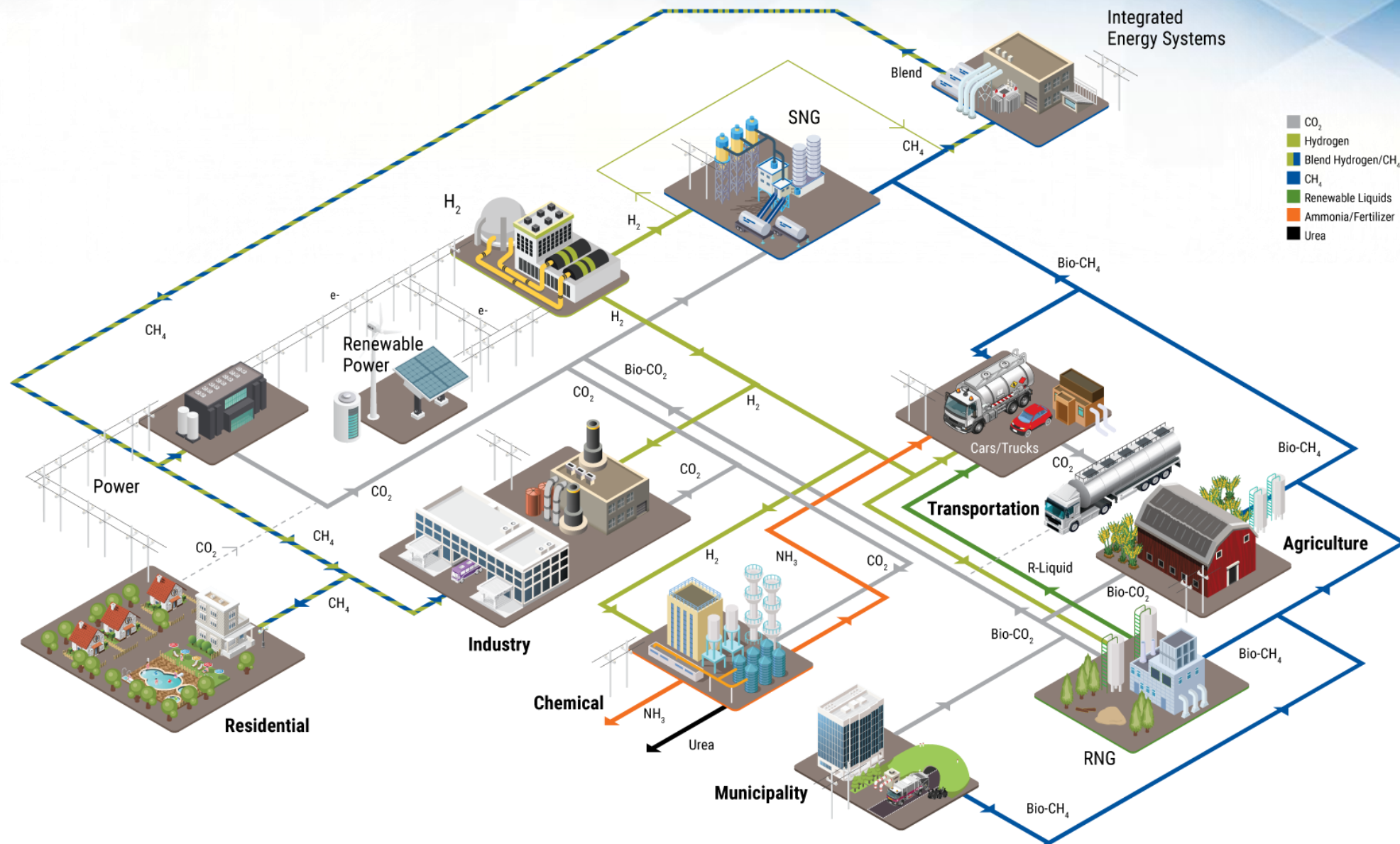
## Provide Economies with the Energy Needed to Grow

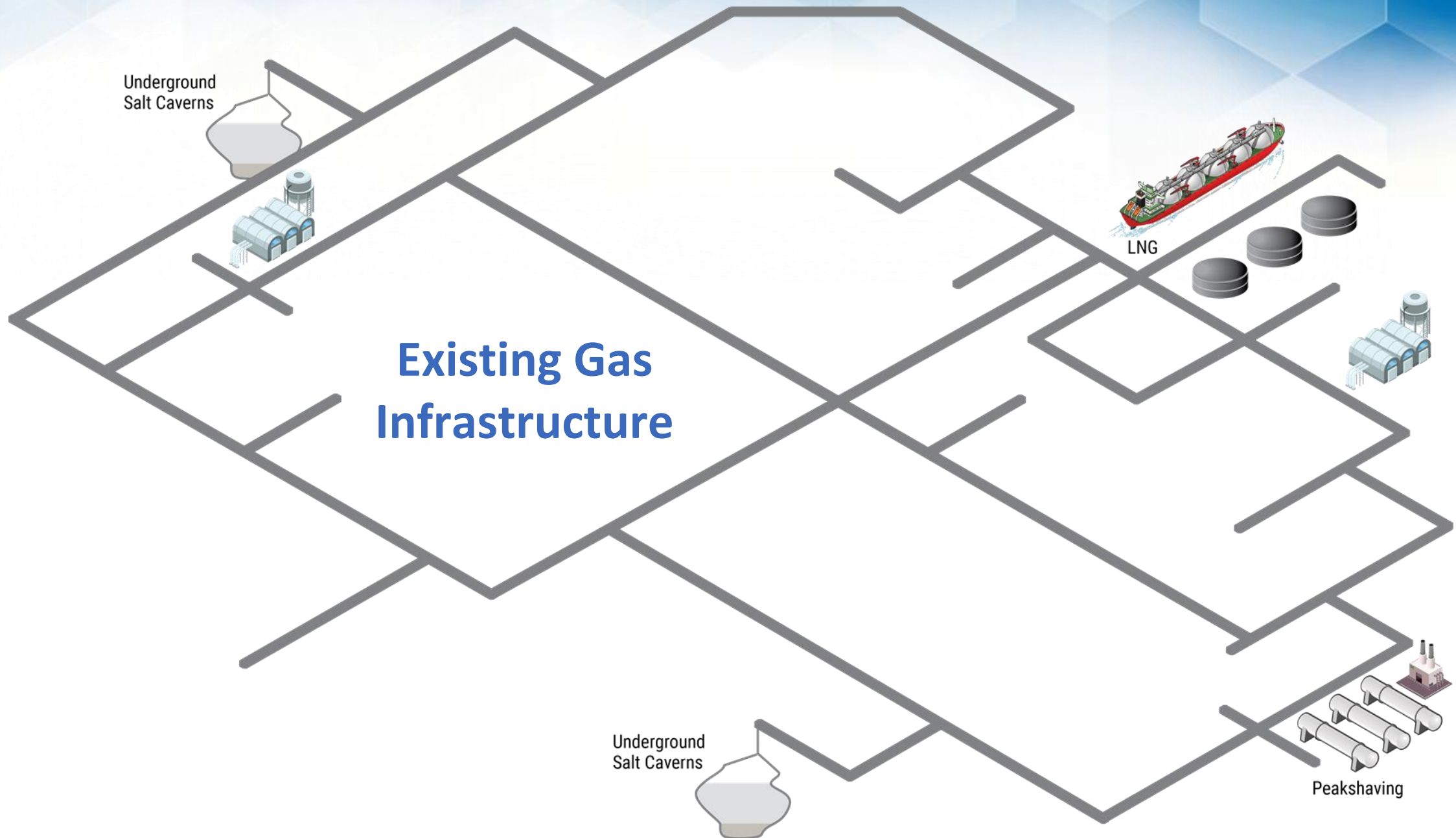
World Primary Energy Demand and Energy-Related CO<sub>2</sub> Emissions by Scenario

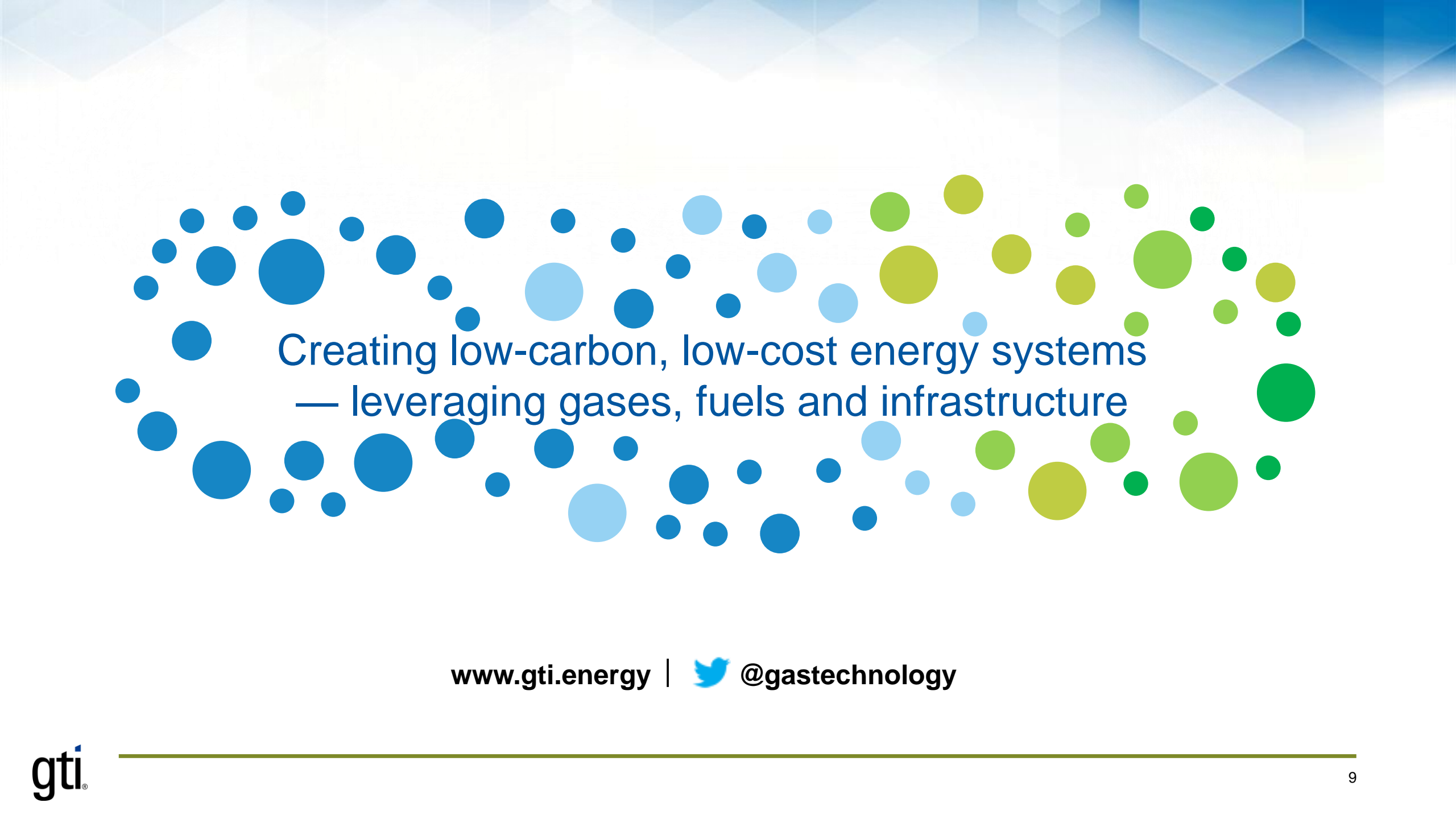
Bubble size represents size of global economy



Sources: United Nations Environment Program (UNEP) 2017 Emissions Gap Report (left); International Energy Agency (right)







Creating low-carbon, low-cost energy systems  
— leveraging gases, fuels and infrastructure

[www.gti.energy](http://www.gti.energy) |  [@gastechnology](https://twitter.com/gastechnology)



Energy Technologies Area

Lawrence Berkeley National Laboratory

# What Does It Cost to Save a Therm?

**Presented by Greg Leventis**

NARUC 2020 Winter Summit

This work was supported by the U.S. Department of Energy's Building Technologies Office.

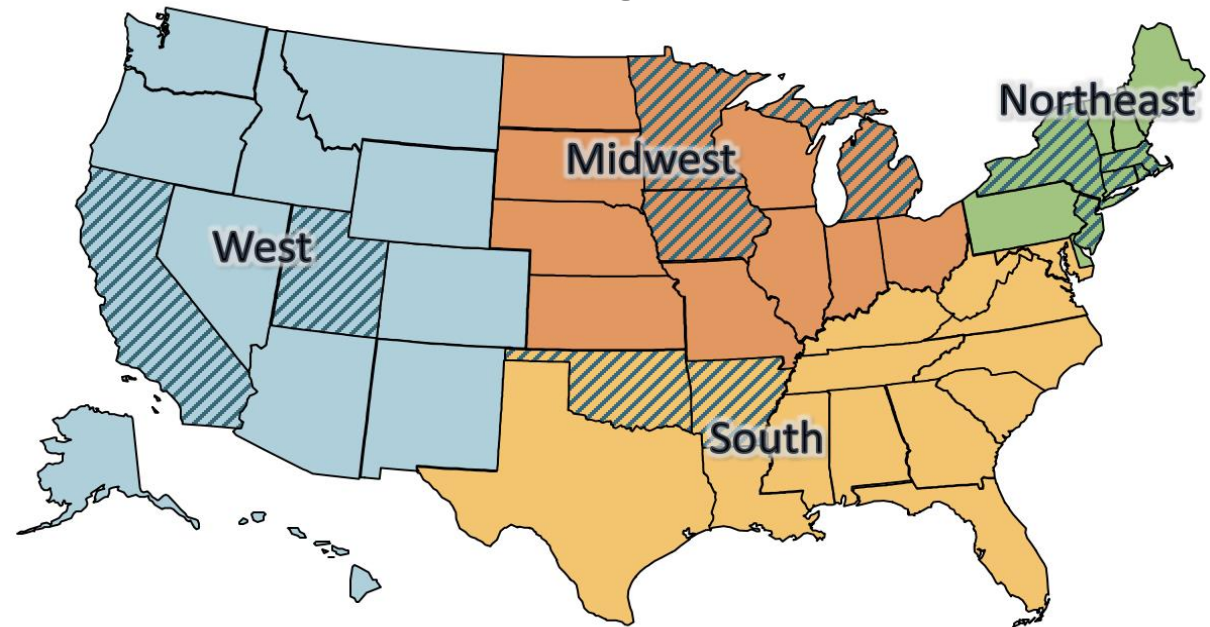
# Berkeley Lab Studies on Cost of Saving Energy

- ◆ Program typology ([2013](#))
- ◆ First study on program administrator (PA) cost of saving energy ([2014](#))
  - ◆ Natural gas and electric investor-owned utilities (IOUs)
  - ◆ Program administrator (PA) cost – cost to utility or third-party administrator
  - ◆ Analysis at program level
- ◆ Updated analysis for electricity in [2015](#), including total cost
  - ◆ Total cost = PA cost + participant contributions
- ◆ Most recent electricity analyses for IOUs
  - 116 PAs in 41 states, 2009-2015 ([2018](#))
  - Cost of saving peak demand, 9 states, 2014-2017 ([2019](#))
- ◆ New analysis for publicly owned electric utilities ([2019](#))
  - 111 PAs, representing 219 utilities in 14 states, 2012-17
  - Analysis at market-sector level
- ◆ New study on cost of saving gas — *report forthcoming*
  - ◆ By Steve Schiller, Ian Hoffman, Sean Murphy, Greg Leventis and Lisa Schwartz

<https://emp.lbl.gov/projects/what-it-costs-save-energy>

# New Study on Cost of Saving Gas

- ◆ 37 PAs from 12 states: AR, CA, CT, IA, MA, MI, MN, NJ, NY, OK, RI and UT
  - ▣ Account for about 50% to 70% of annual national spending on natural gas efficiency programs
- ◆ Representation in all four census regions
- ◆ Portfolio and market sector-level spending and savings
- ◆ 2012-2017 study period



 Natural Gas PA CSE Data Collected

# Scale of Efficiency Investments

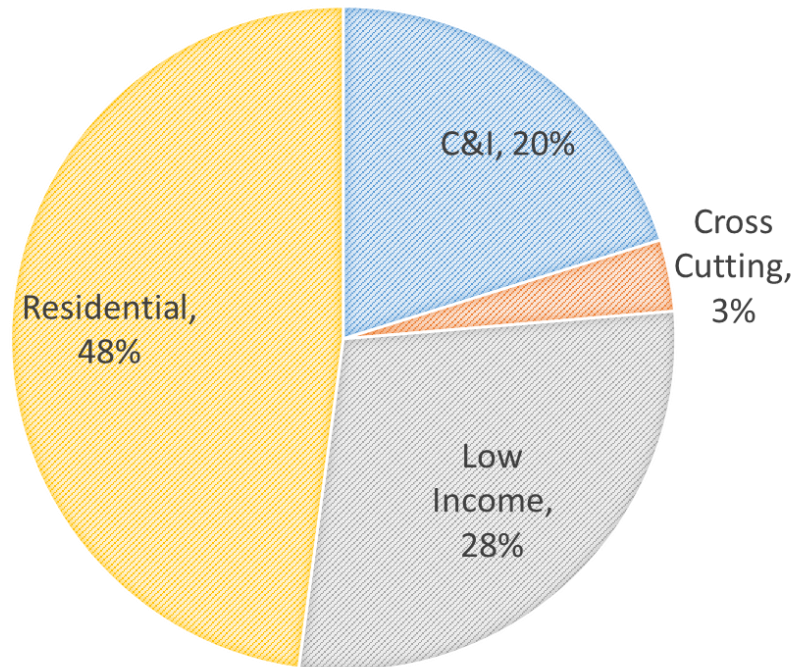
- ◆ About \$5B invested, saving nearly 1.4B therms for our sample

Sector	Annual Gross Savings (millions of therms)	Spending (\$2017 million)	Average PA CSE (\$2017)	Median PA CSE (\$2017)
Residential	587.3	\$2,283.7	\$0.43	\$0.40
C&I	598.1	\$989.6	\$0.18	\$0.24
Low Income	91.1	\$1,350.1	\$1.47	\$1.16
Portfolio (All Sectors)	1,375.0	\$4,971.1	\$0.40	\$0.34

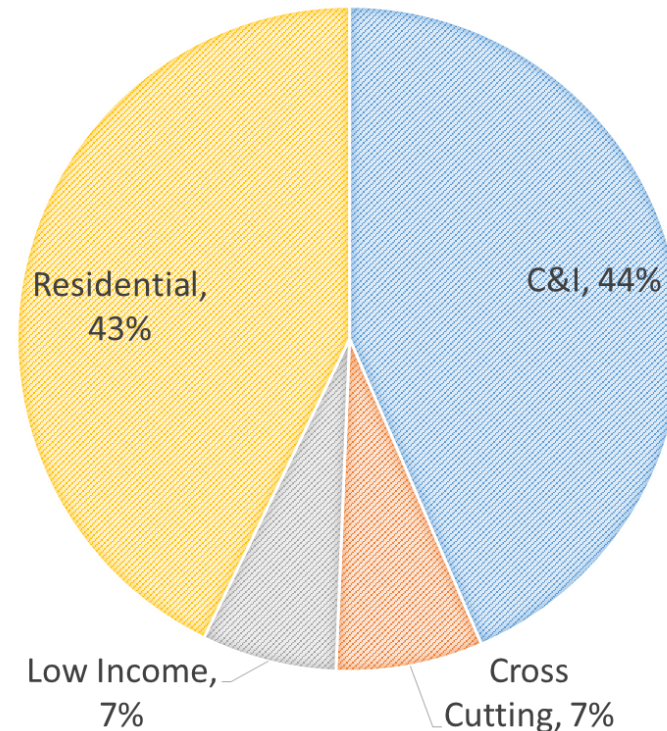
# Spending by Sector

- ◆ Residential and low-income sectors account for 48% and 28% of spending in our sample, respectively
- ◆ Annual *savings* for residential and C&I are roughly equivalent

GAS PROGRAM SPENDING BY SECTOR

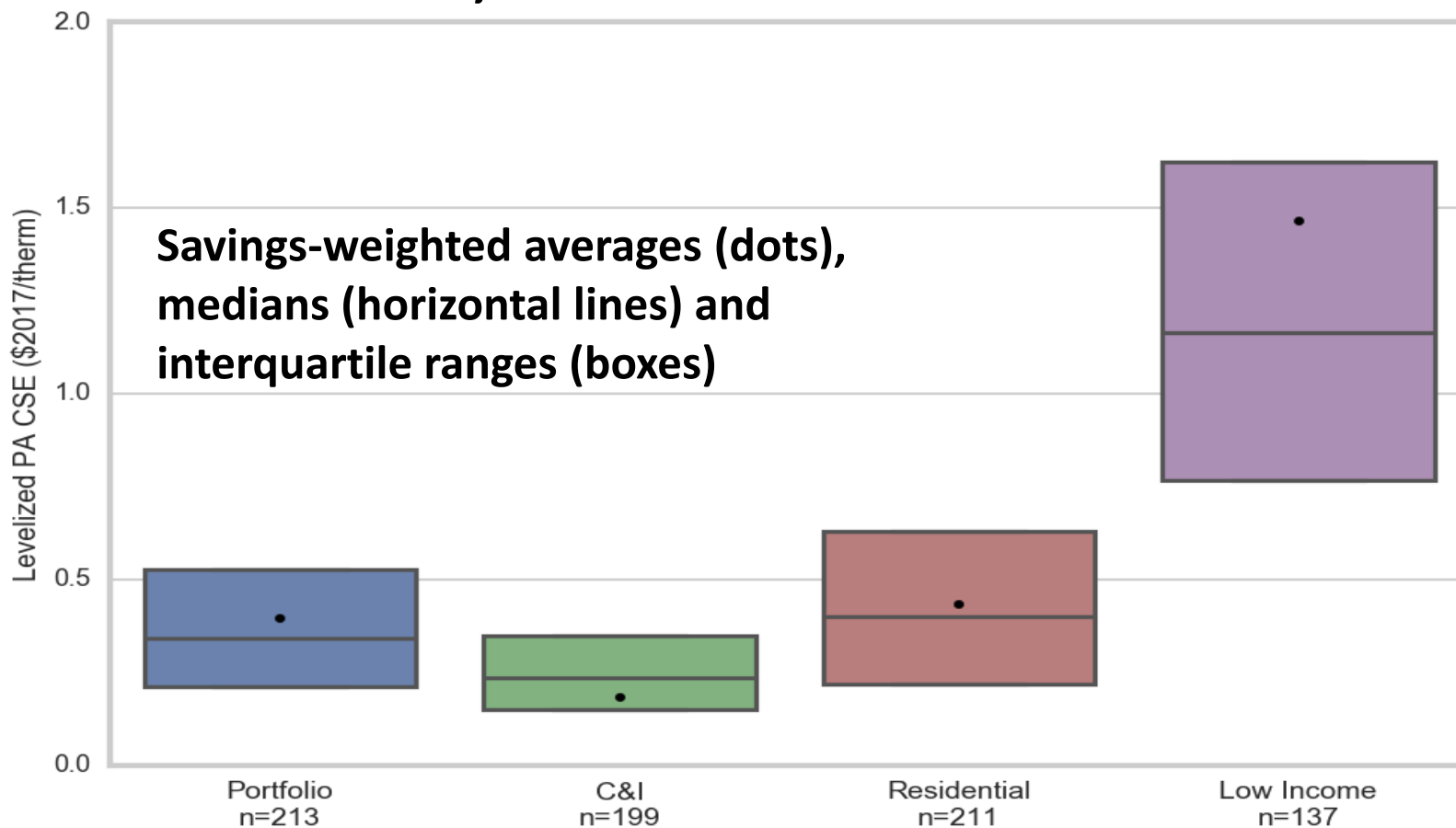


GAS PROGRAM ANNUAL SAVINGS BY SECTOR



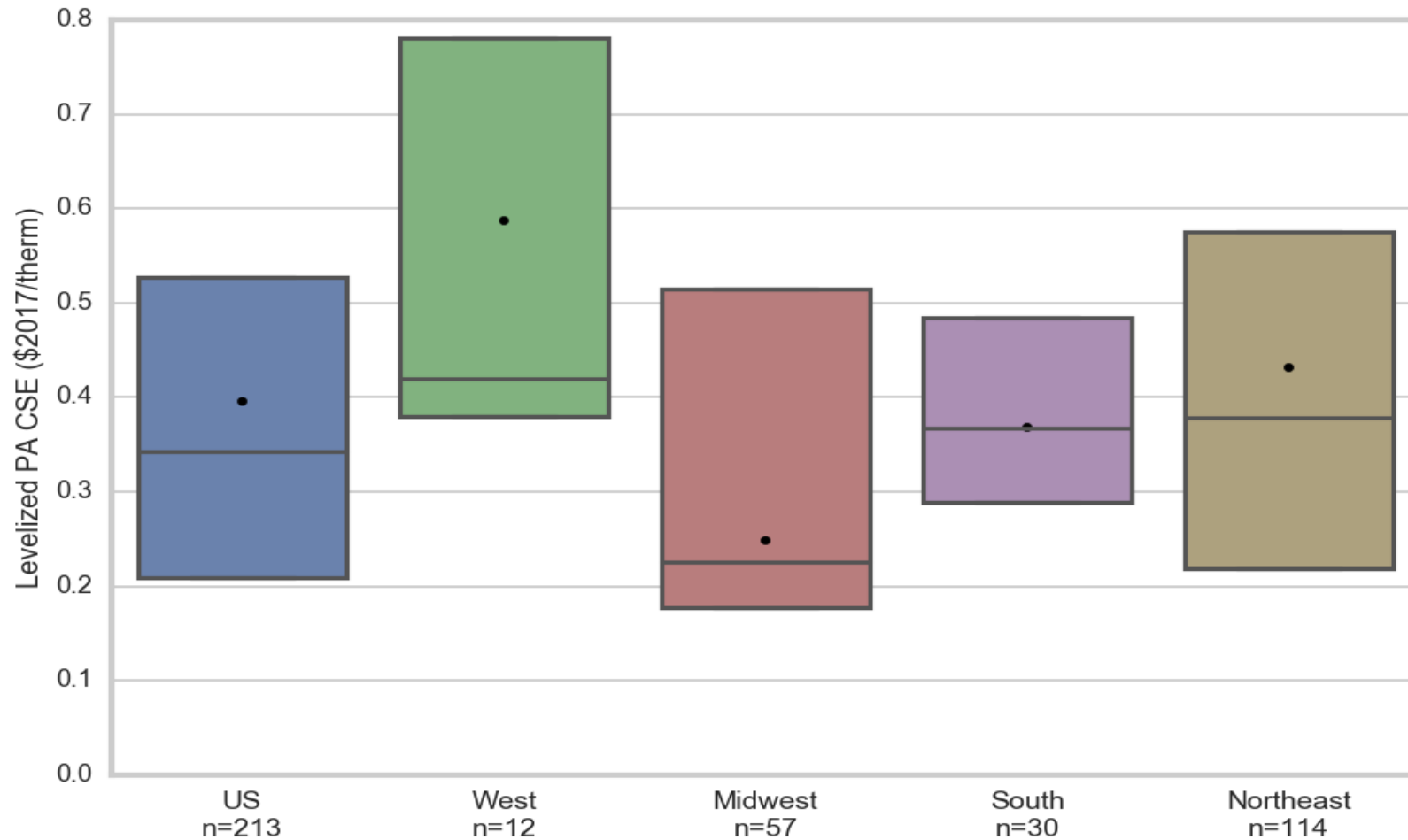
# Cost by Market Sector

- ◆ Savings-weighted average PA cost of saving gas is \$0.40/therm for our 12-state sample over the study period
- ◆ The cost of saving NG in a given jurisdiction can be compared to the avoided costs for that jurisdiction

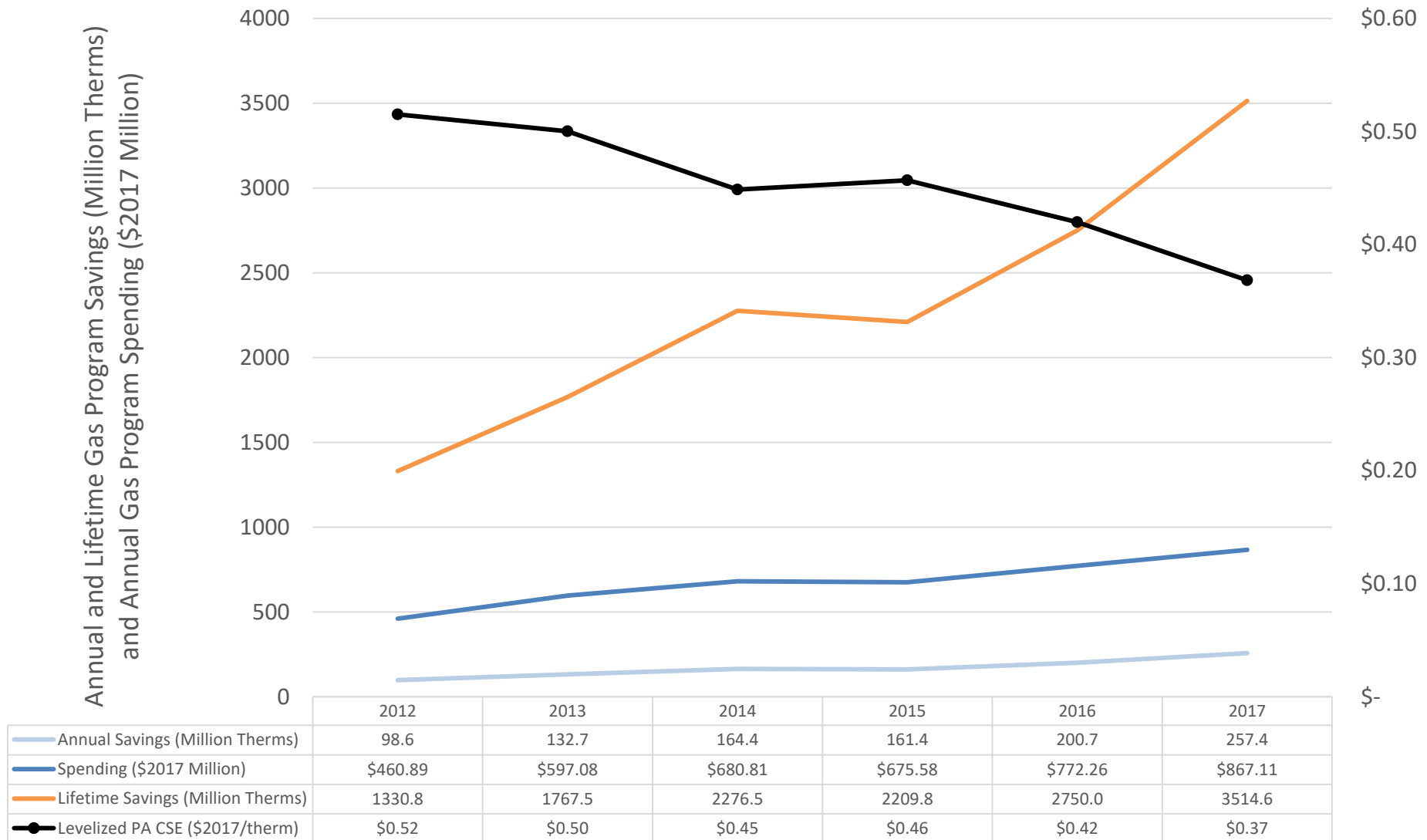


# Costs by Region

- ◆ Cost/therm varies by region—Midwest \$0.25 vs. West \$0.59



# Cost and Savings Trends



# Data and Reporting Challenges

- ◆ Data quality and screening challenges—for example, program administrator definition, estimation and reporting of:
  - ◆ Savings metrics
  - ◆ Program costs
  - ◆ Market sectors
  - ◆ Program types
  - ◆ Measure lives
- ◆ Reporting of gas program data has improved in many states. But significant and meaningful opportunities remain for great greater transparency, rigor and comprehensiveness in data reporting.
- ◆ Work could be expanded in various ways—for example, expand data collection, provide technical guidance on improved reporting, analyze drivers of cost trends, and estimate cost by program type.

# For More Information

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Join Berkeley Lab's Electricity Markets and Policy Group mailing list (<https://emp.lbl.gov/mailling-list>) and stay up to date on our publications, webinars and other events. Follow the Electricity Markets & Policy Group on Twitter @BerkeleyLabEMP

**Additional slides**

# Definition: PA Cost of Saving Gas

Levelized Program Administrator Cost of Saving Gas (PA CSE)	The cost to the <i>program administrator</i> for achieving gas savings over the economic lifetime of the actions taken, discounted back to when the costs were paid and the actions occurred
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Assumptions and inputs:

- 6% discount rate (real)
- Estimated program average measure lifetimes
- Total program cost (not including participant contributions), including incentives (2017\$)
- Gross annual therms saved

***Program Administrator Cost of Saving Gas =***

$$\boxed{?} \frac{\text{Capital Recovery Factor} * (\text{Program Administrator Costs})}{\text{Annual Gas Savings (in therms)}} \boxed{?}$$

$\boxed{?}$

$$CRF = \frac{r(1+r)^N}{(1+r)^N - 1}$$

$r =$  the discount rate

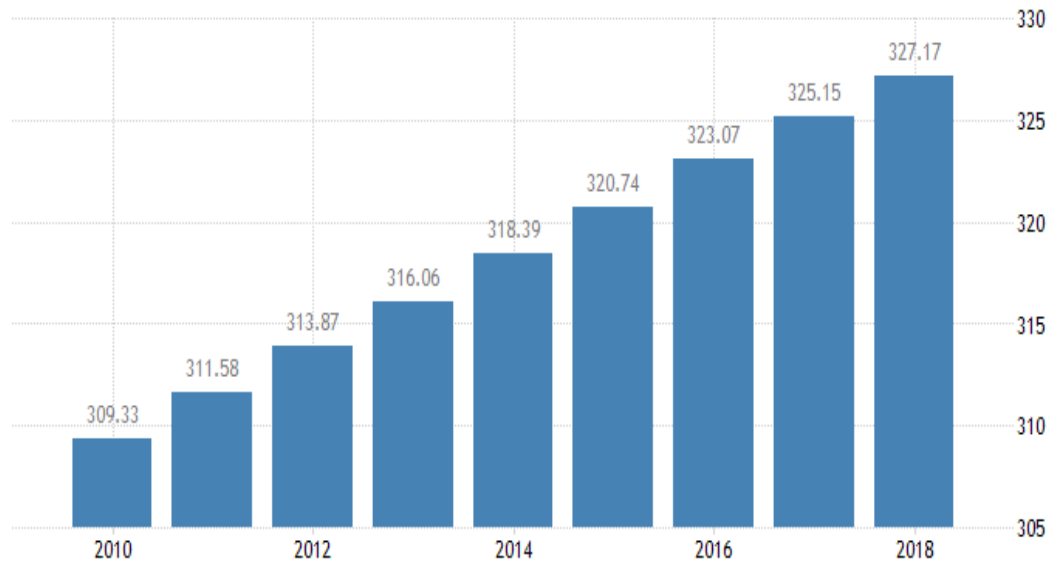
$N =$  estimated program lifetime in years and calculated as the savings-weighted lifetime of measures or actions installed by participating customers in a program



# Erick Ford

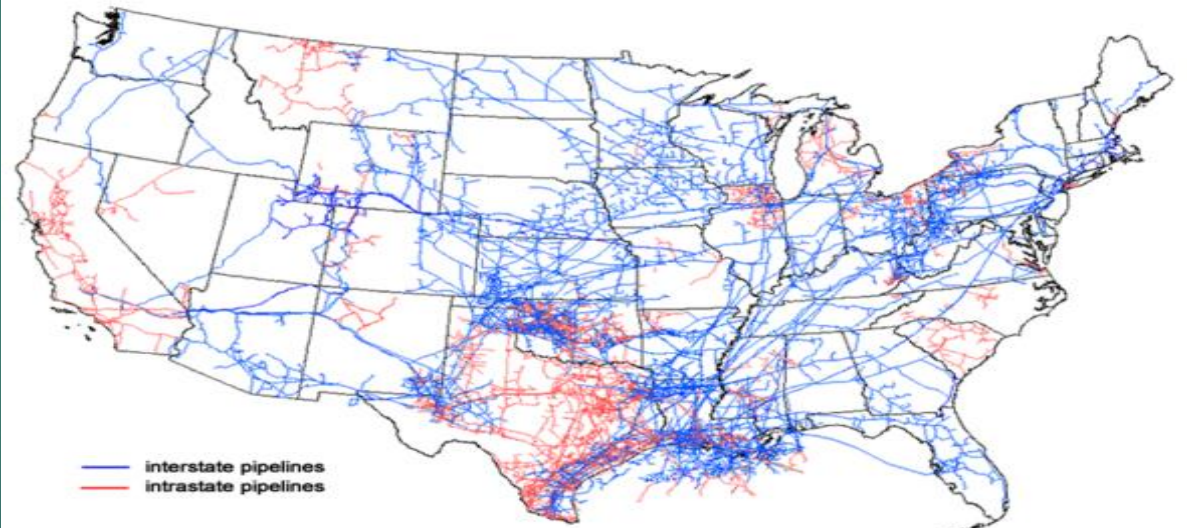
EXECUTIVE DIRECTOR, NJ ENERGY COALITION

# Population Growth



SOURCE: TRADINGECONOMICS.COM | U.S. CENSUS BUREAU

Map of U.S. interstate and intrastate natural gas pipelines



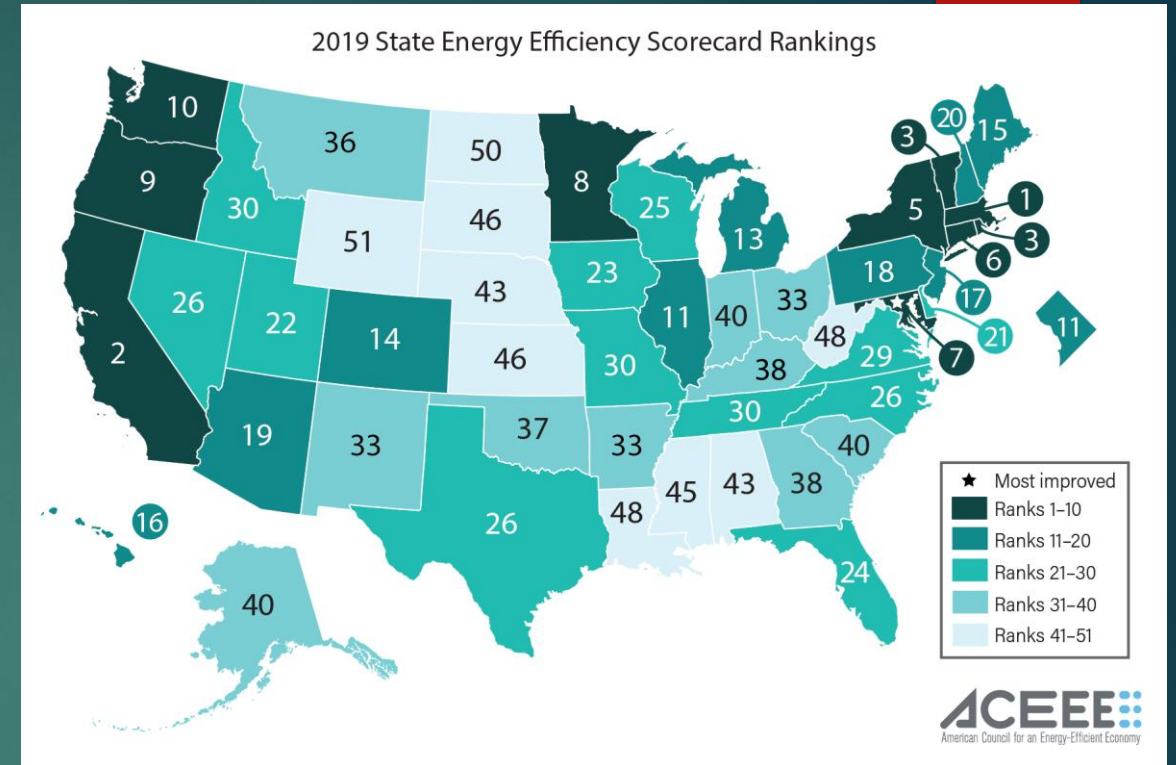
Source: U.S. Energy Information Administration, *About U.S. Natural Gas Pipelines*

<https://www.eia.gov/energyexplained/natural-gas/natural-gas-pipelines.php>

- Superstorm Sandy
- Polar Vortex
- Expansion of Electrification
- Reliability and Security
- Technology



[https://upload.wikimedia.org/wikipedia/commons/b/ba/Superstorm\\_Sandy\\_on\\_10-30-2012.png](https://upload.wikimedia.org/wikipedia/commons/b/ba/Superstorm_Sandy_on_10-30-2012.png)



## Measurements and Verification

**New York States** - New York Standard Approach for Estimating Energy Savings from Energy Efficiency Programs Residential, Multi-Family, and Commercial/Industrial Measures

- [http://www3.dps.ny.gov/W/PSCWeb.nsf/96f0fec0b45a3c6485257688006a701a/72c23decff52920a85257f1100671bdd/\\$FILE/TRM%20Version%206.1%20-%20January%202019.pdf](http://www3.dps.ny.gov/W/PSCWeb.nsf/96f0fec0b45a3c6485257688006a701a/72c23decff52920a85257f1100671bdd/$FILE/TRM%20Version%206.1%20-%20January%202019.pdf)

**U.S. Environmental Protection Agency** - June 2019 Guidebook for Energy Efficiency Evaluation, Measurement, and Verification

- [https://www.epa.gov/sites/production/files/2019-06/documents/guidebook\\_for\\_energy\\_efficiency\\_evaluation\\_measurement\\_verification.pdf](https://www.epa.gov/sites/production/files/2019-06/documents/guidebook_for_energy_efficiency_evaluation_measurement_verification.pdf)

**New Jersey** – NJ Energy Master plan 2019 Energy Master Plan

- [https://nj.gov/emp/docs/pdf/2020\\_NJBPU\\_EMP.pdf](https://nj.gov/emp/docs/pdf/2020_NJBPU_EMP.pdf)





# Natural Gas Energy Efficiency in Massachusetts

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# OUTLINE OF PRESENTATION

Gas Energy Efficiency in Massachusetts prior to 2010

Passage of the 2008 Green Communities Act

Creation of Energy Efficiency Advisory Council

Three-Year Energy Efficiency Plans

Savings, Spending, Benefits

Impact on Ratepayers

Future of Gas Energy Efficiency



# IN THE BEGINNING OF TIME ...



The DPU's Role Prior to 2008's Green Communities Act ("GCA"):

- DPU first required both gas and electric companies to pursue energy efficiency opportunities in the mid 1980s.
- Previously called Conservation & Load Management (C&LM) or Demand-Side Management/Market Transformation (DSM/MT)
- Massachusetts gas companies (LDCs) created a collaborative process called GasNetworks, which also included other New England LDCs.
- LDCs submitted 5 year DSM plans to the DPU, usually through a settlement process with low-income advocates and the MA Attorney General.
- Total expenditures for all LDCs was approx. \$40 million in 2009.
- Total savings for all gas companies approx. 10 million (annual) therms in 2009.
- No statutory deadlines for Department approval of plans.
- LDCs submitted annual progress reports on spending, savings and benefits, but no formal review was done.



# THEN IT WAS A BRAND NEW DAY ...

## DPU's Role under the GCA:

- Gas and electric companies ("Program Administrators" or "PAs") are required to jointly submit Three Year Plans to the DPU on or before October 31<sup>st</sup> of the applicable year.
- DPU has 90 days to review, modify and approve, or reject the plans in an adjudicatory proceeding.
- Required to make findings on:
  - all cost-effective energy efficiency;
  - program cost-effectiveness;
  - spending levels;
  - bill impacts.
- Program Administrators submit annual reports and a term report so DPU can review performance, and finalize cost recovery.



# THE GCA CREATED THE ENERGY EFFICIENCY ADVISORY COUNCIL

- GCA requires the Council to work collaboratively with Program Administrators to develop Three Year Plans, savings goals and budgets.
- The approval of plans and budgets requires a two-thirds majority vote of the Council.
- During the implementation period (i.e., Jan 2019 – December 2021), Program Administrators are required submit quarterly reports on savings, benefits and spending.
- Chaired by Massachusetts Department of Energy Resources.



# COMPOSITION OF THE COUNCIL

The DPU appoints the voting members representing the following interest groups:

- Residential consumers;
- Low-income Weatherization & Fuel Assistance Program;
- Environmental community;
- Businesses, including large C&I;
- Manufacturing industry;
- Energy efficiency experts;
- Organized labor;
- MA Department of Environmental Protection;
- MA Attorney General;
- MA Executive Office of Housing and Econ Development;
- Non-profit Network;
- A Massachusetts city or town;
- Mass. Association of Realtors;
- Business employing fewer than ten persons that performs energy efficiency services;
- Non-voting members: each Program Administrator; heating/oil industry; ISO New England Inc.; and energy efficiency businesses.



# REQUIREMENTS OF THE GCA

The DPU must ensure that:

- Three-Year Plans must provide for the acquisition of all available energy efficiency resources that are cost effective or less expensive than supply.
- A Program Administrator has demonstrated that it will meet its resource needs first through cost-effective energy efficiency and demand reduction resources in order to mitigate capacity and energy costs for all customers.
- The Three-Year Plans must provide for the acquisition of these resources with the lowest reasonable customer contribution.
- Administrative costs have been minimized to the fullest extent practicable;
- Competitive procurement has been used to the fullest extent practicable;
- The low-income sector is to be allocated at least 20 percent of gas energy efficiency funds.
- It considers the effect of any rate increases on consumers when approving the use of customer funds for energy efficiency.



# ENERGY EFFICIENCY MEASURES INSTALLED

## For residential and C&I:

- Boilers
- Furnaces
- Water Heaters
- Tankless Water Heaters
- Thermostats –WIFI
- Thermostats - Programmable
- Air Sealing
- Insulation
- Shower Heads
- Faucet Aerators
- HVAC
- Lighting (LED)
- Boiler Reset Controls

## For only C&I:

- Refrigerators
- Ovens/Fryers
- Spray Valves
- Steam Traps

## For only Residential:

- Behavior

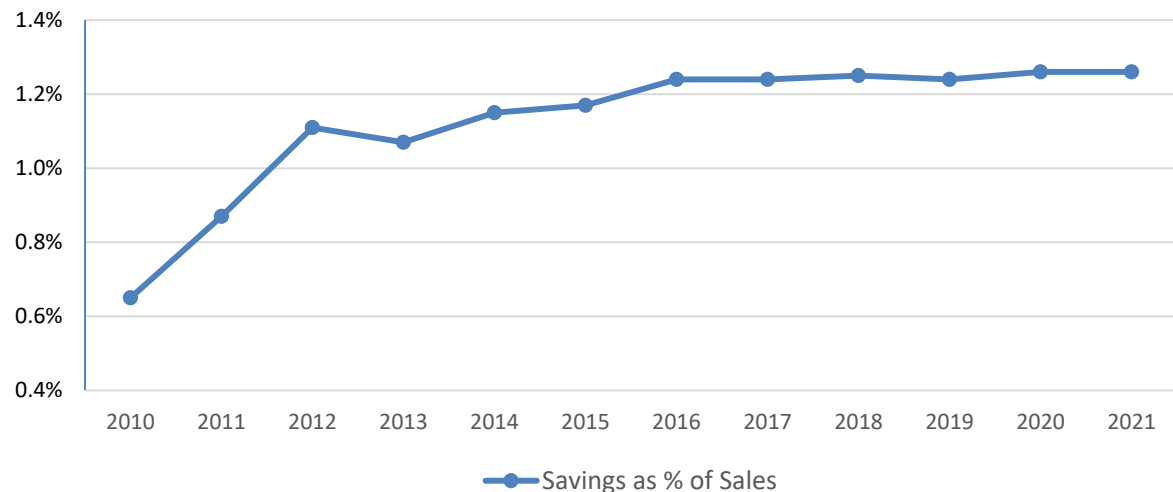
## For only Low-Income:

- Whole House Offerings



# ENERGY EFFICIENCY SAVINGS GOALS

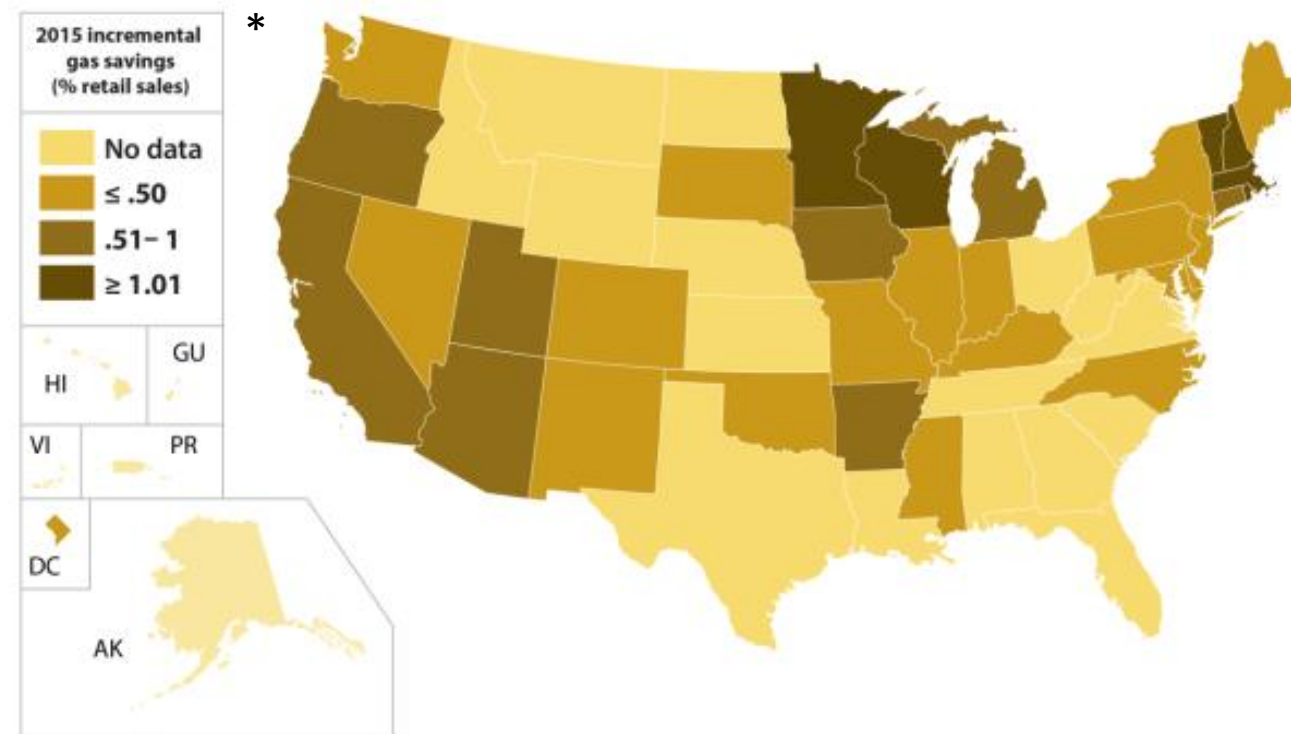
## Statewide Annual Gas Savings Targets



- The Council and PAs collaborate on a savings goal which is represented as a percentage of retail gas sales.
- Savings goal is used as the basis for what it means to achieve “all cost-effective energy efficiency”.
- As each gas company creates its plan, it tries to achieve this level of savings annually.
- Bigger gas companies plan to meet a higher goal, while smaller companies usually have a lower goal.
- In 2010, the statewide savings target was 0.65% of total gas sales.
- In 2019, the statewide savings target was 1.25% of total gas sales.



# COMPARISON TO OTHER STATES

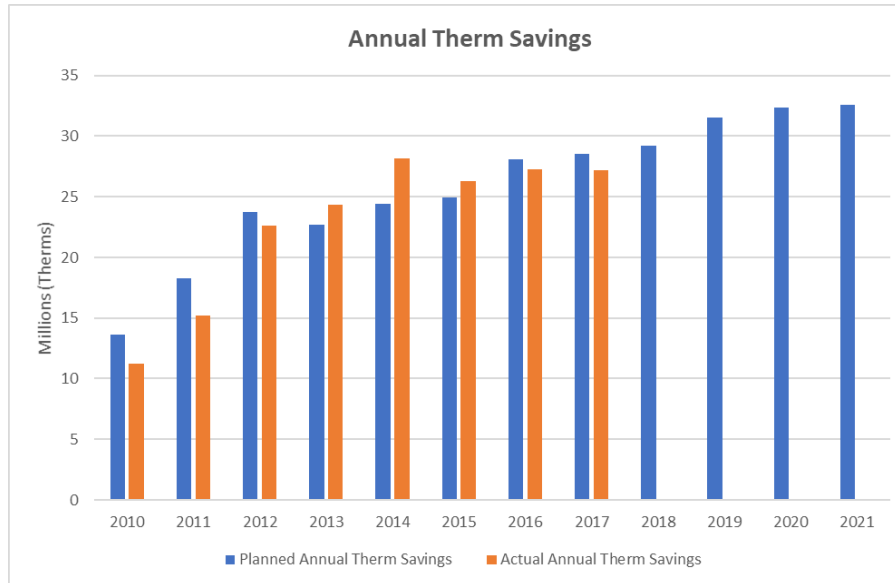


- Many states do not offer gas energy efficiency programs
- Of the ones that do, only a few have achieved savings over 1% of retail gas sales.
- The 2019-2021 statewide target of 1.25% of retail sales for Massachusetts is the highest nationally.

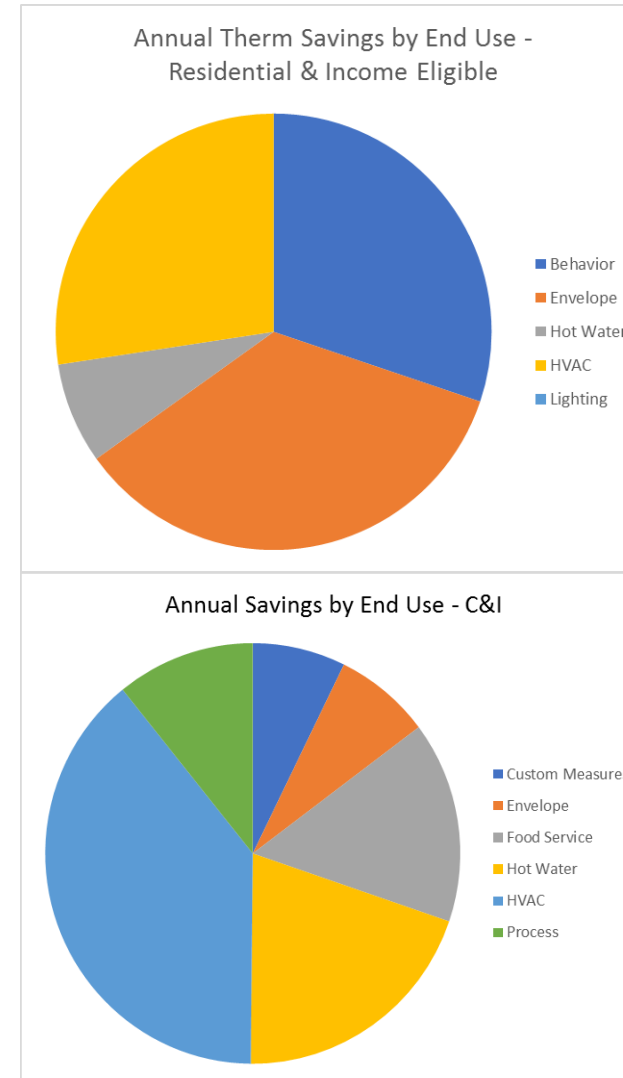
\* Nadel, S. 2017. *Natural Gas Energy Efficiency: Progress and Opportunities*. Washington, DC: ACEEE.  
<https://www.aceee.org/sites/default/files/publications/researchreports/u1708.pdf>.



# ENERGY SAVINGS: ANNUAL

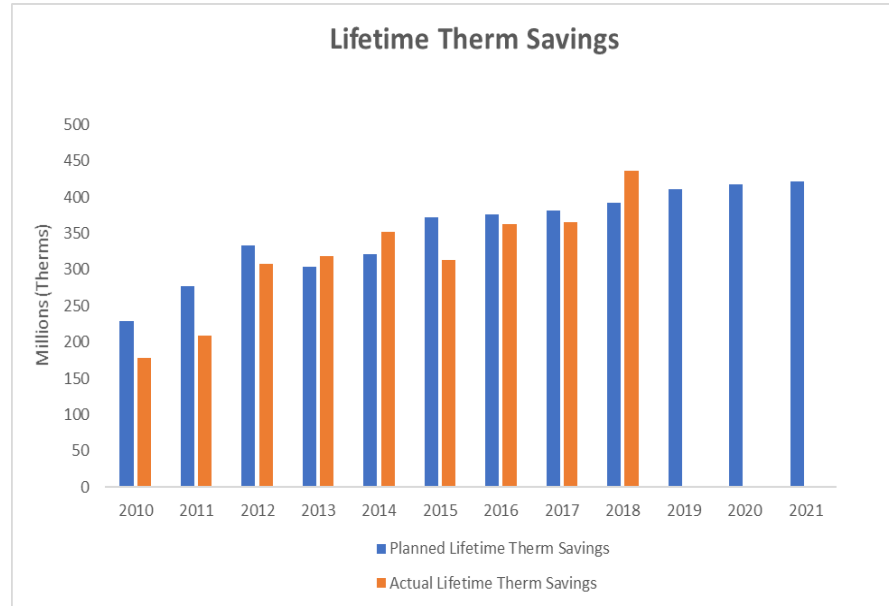


- 11 million annual therms were saved in 2010 due to gas energy efficiency.
- Gas companies plan to save 32 million therms in 2021.
- Focused mostly on HVAC and envelope (insulation & air/duct sealing) end uses.
- Behavior programs have a measure life of one year. Big impact on annual savings.

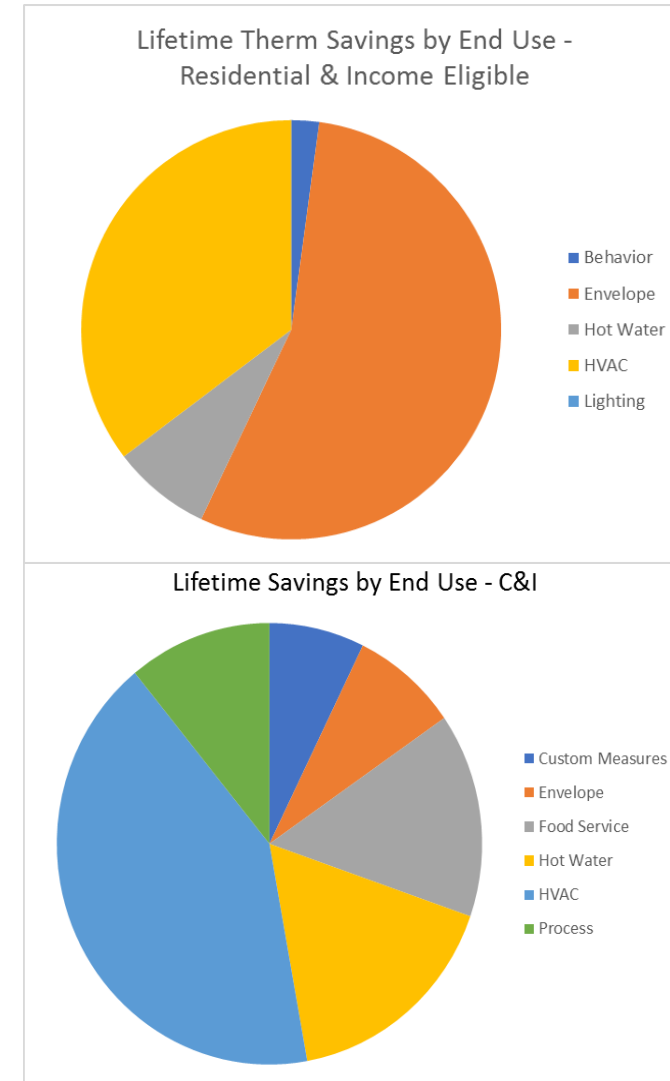




# ENERGY SAVINGS: LIFETIME



- Lifetime therm savings take into account the long lives of gas measures, including furnaces, boilers and insulation.
- The average lives of gas heating measures are between 15 and 25 years.
- In 2019-2021, gas companies project to save 400 million lifetime therms.



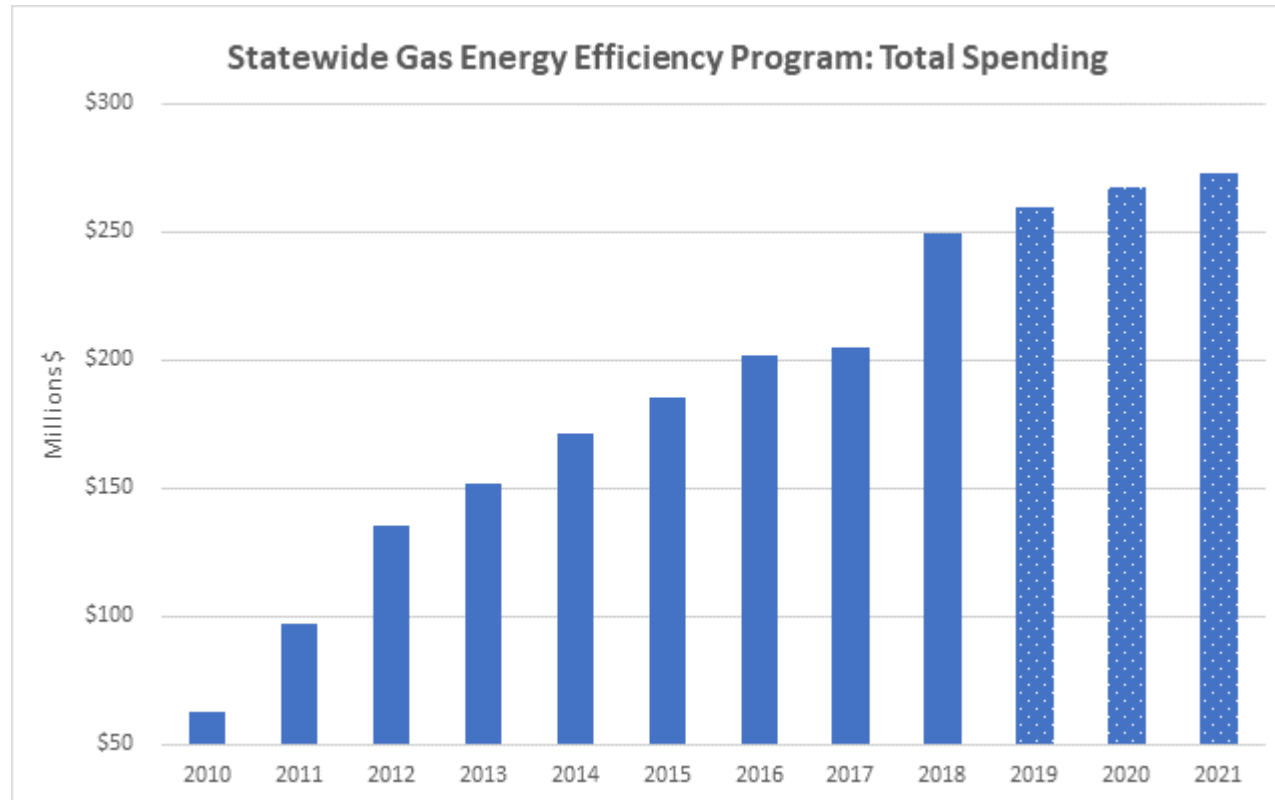


# COST EFFECTIVENESS

- The Department uses the Total Resource Cost (“TRC”) test to determine whether programs are cost-effective with a benefit-cost ratio (“BCR”) of at least 1.0;
- The TRC includes all benefits and costs associated with the energy system, as well as all benefits and costs associated with program participants;
- In its latest Three Year Plan decision, the DPU determined that the avoided cost of complying with climate policies can be included in the calculation of cost effectiveness.
- Total Benefits = gas benefits + non-gas benefits + Water benefits + non-energy impacts + avoided cost of climate policies.



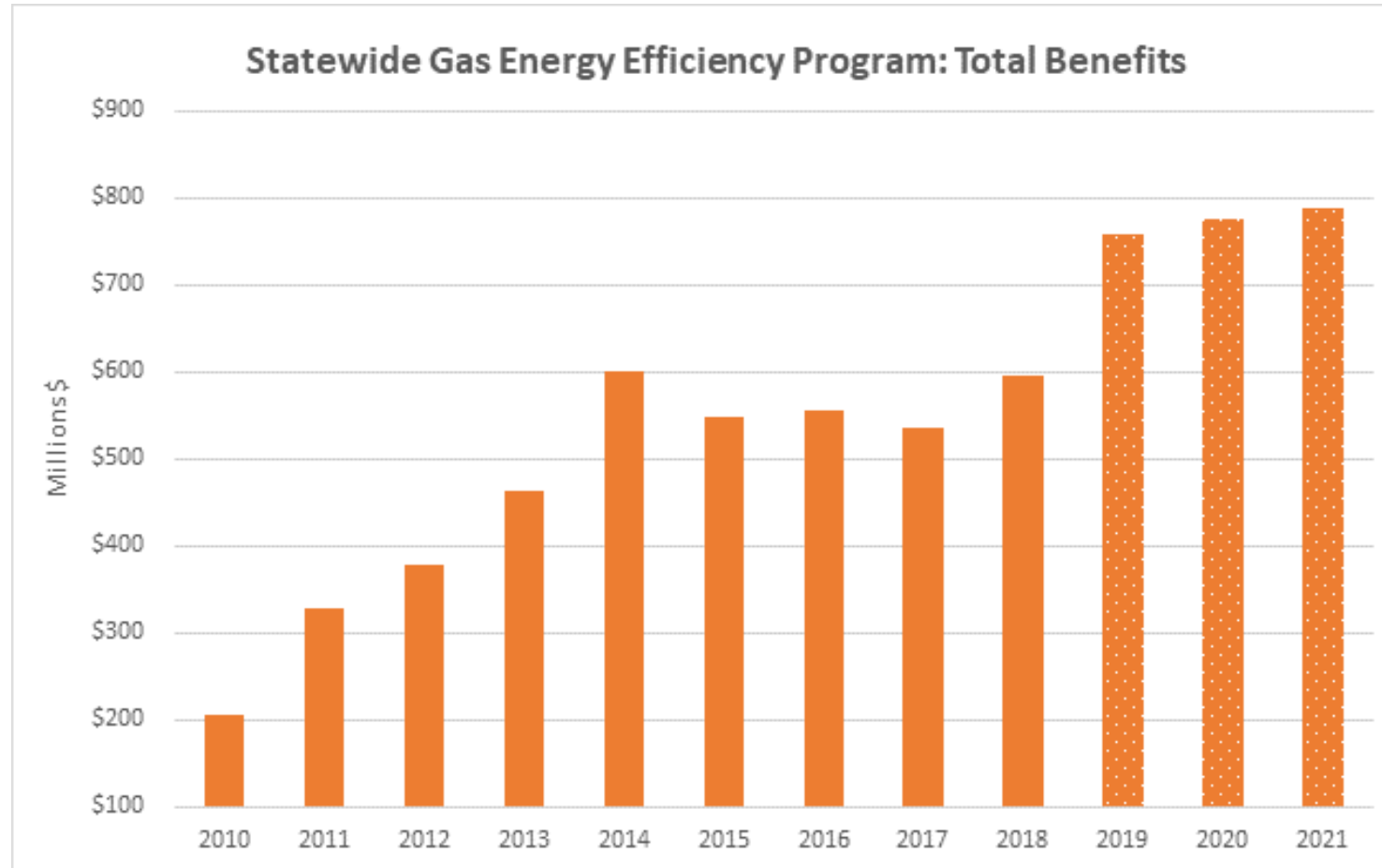
# BUDGETS



For 2010, the statewide gas energy efficiency budget was \$77 million.  
For 2021, the statewide gas budget is projected to be over \$272 million.



# BENEFITS



Total benefits for 2010 were over \$200 million.

Total benefits projected for 2021 is over \$788 million.



## RATE AND BILL IMPACTS

- Gas energy efficiency is funded entirely through an annual surcharge (“EES”), on a gas customer’s bill;
- The EES allows Program Administrators to recover their energy efficiency budgets for the upcoming program year.
- While energy efficiency programs generally result in increases in rates, investments in energy efficiency programs also result in savings on a participant’s entire bill because of the reduced energy usage.
- Bill savings for residential customers who participate are anywhere from 2-30% depending on the measures installed.
- For a monthly bill of \$185 for a typical residential heating customer in the winter (using 125 therms), the EES is about 10% of the total bill.



# WHAT'S NEXT FOR GAS ENERGY EFFICIENCY?

Gas companies will:

- Review potential of gas demand response and address feasibility in the next Three-Year Plan for 2022-2024;
  - A demand response demonstration project is currently under review as part of a performance based ratemaking ("PBR") proposal in a distribution rate proceeding pending before the DPU;
- Review temperature optimization and its effect on winter demand;
- EM&V study to properly value winter benefits
  - Results due in 2020;
- Continue to examine new technologies and their potential.