



NATIONAL COUNCIL  
ON ELECTRICITY POLICY

# National Association Coordination

2021

Tuesday, January 26, 2021

Virtual Meeting

# Welcome

## During the webinar:

- This webinar is being recorded.
- Type in Questions to Kerry anytime in the GoToWebinar application.
  - Relevant clarifying questions will be asked immediately.

## After the webinar:

- Presentation and recording posted on [www.electricitypolicy.org](http://www.electricitypolicy.org).
- Unanswered questions will be sent to panelists for follow up.
- Join our listserv by checking off NCEP as an interest area in your MYNARUC account at [www.naruc.org/mynaruc/](http://www.naruc.org/mynaruc/) or e-mail Kerry Worthington at [Kworthington@naruc.org](mailto:Kworthington@naruc.org) after your profile has been created.

# Agenda

Time	Item	Speaker
12:00 ET	Welcome and <b>NCEP</b>	Kerry Worthington, NCEP/NARUC Staff
12:10 ET	National Association of Regulatory Utility Commissioners ( <b>NARUC</b> )	Danielle Sass Byrnett, NARUC Center for Partnerships & Innovation Director
12:20 ET	National Governors Association ( <b>NGA</b> )	Dan Lauf, NGA Energy Program Director
12:30 ET	National Conference of State Legislatures ( <b>NCSL</b> )	Glen Anderson, NCSL Energy Director
12:40 ET	National Association of State Energy Officials ( <b>NASEO</b> )	Sam Cramer, Program Director, and Campbell Delahoyde, Senior Program Manager
12:50 ET	National Association of State Utility Consumer Advocates ( <b>NASUCA</b> )	David Springe, NASUCA Executive Director
1:00 ET	National Association of Clean Air Agencies ( <b>NACAA</b> )	Miles Keogh, NACAA Executive Director
1:10 ET	Q&A	
1:15 ET	Adjourn	



# National Council on Electricity Policy

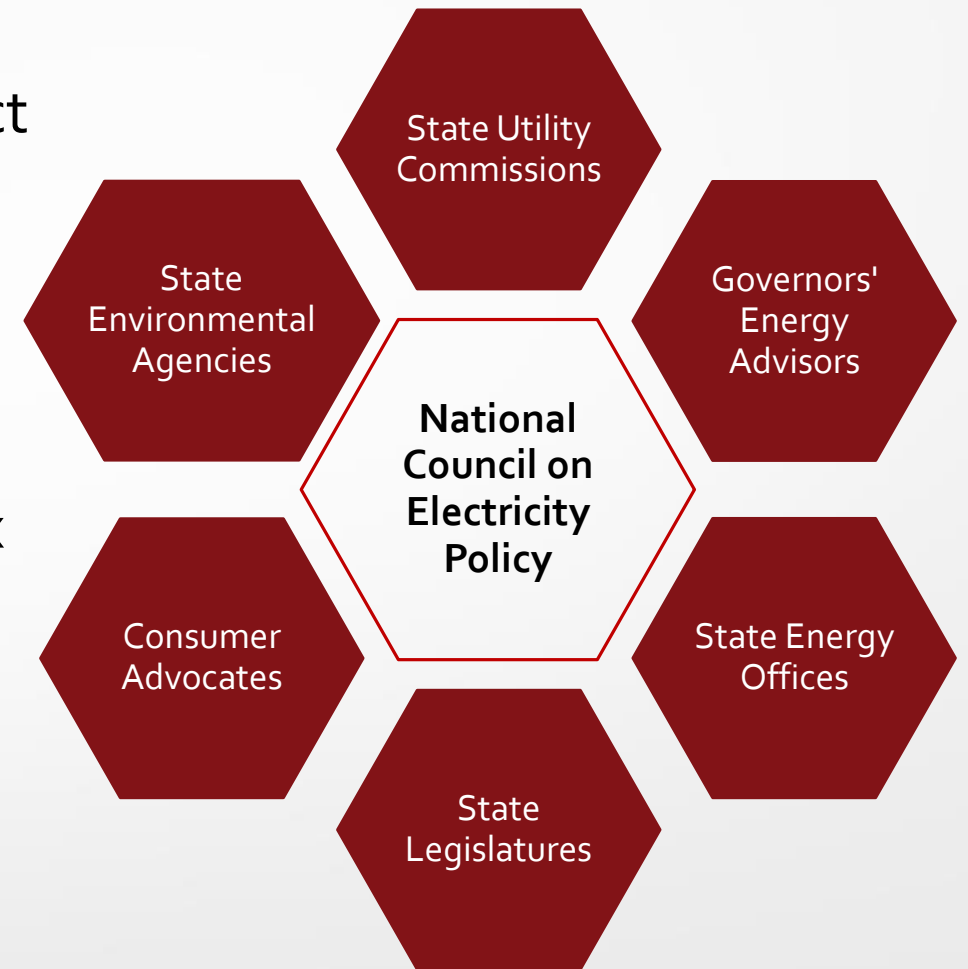
Kerry Worthington, Senior Manager

[kworthington@naruc.org](mailto:kworthington@naruc.org)

[www.electricitypolicy.org](http://www.electricitypolicy.org)

# The National Council on Electricity Policy (NCEP)

- NCEP is a peer-learning platform to examine the ways new technologies, policies, regulations, and markets impact state resources and the bulk power system.
- NCEP is currently exploring the evolving interface between the transmission and distribution systems as the resource mix on the grid changes (planning, operations, and markets).
- **All NCEP resources are available at [www.electricitypolicy.org](http://www.electricitypolicy.org).**
- NCEP thanks the U.S. Department of Energy for its ongoing support. NCEP is an affiliate project of NARUC.





# The NCEP Executive Committee Welcomes

Hon. Sarah Freeman  
Indiana Regulatory Utility  
Commission

Jeremy Tarr  
Office of North Carolina  
Governor Roy Cooper

# Events Update

## Recent Events

[2020 Annual Meeting on Evolving Compensation and Market Mechanisms](#)

- Presentations available
- Recording coming soon

[Introduction to Markets](#) (webinar)

- Recording available

## Upcoming Events

**Thurs. February 25 at 3:00 PM ET**  
Optimization through Benefit Cost Analysis

- [Register in advance](#)

**September 2021** Annual Meeting on  
Coordinated Planning

Look for topical webinars on T&D planning, operations, and markets



# NCEP Annual Meeting and Workshop September 2021 Coordinated Planning

In 2021, NCEP will continue it's multi-year **T&D coordination** theme and explore developments in **modern planning and tools**.

## *Call for Abstracts*

NCEP is looking for expert discussion throughout the program, coupled with state-led examples and case studies. Submissions will be accepted through Friday, March 5, 2021 via the [NCEP Annual Meeting 2021 Abstract Proposal Submission Form](#).



# Available Resources

[T&D Resource Catalog](#) (updates ongoing)

## Mini-Guide Series

[Local Government Engagement with Public Utility Commissions](#)

[State Agency Coordination During Energy-Related Emergencies](#)

[Engagement between Public Utility Commissions and State Legislatures](#)

[Engagement between Public Utility Commissions and State Energy Officials](#)



# National Council on Electricity Policy

Kerry Worthington, Senior Manager

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[www.electricitypolicy.org](http://www.electricitypolicy.org)



# National Association of Regulatory Utility Commissioners (NARUC)

Danielle Sass Byrnett, Director,  
Center for Partnership and Innovation

[dbyrnett@naruc.org](mailto:dbyrnett@naruc.org)

[www.naruc.org/cpi](http://www.naruc.org/cpi)

# WHAT IS NARUC

- The National Association of Regulatory Utility Commissioners (NARUC) is a non-profit organization founded in 1889.
- Our members are the state regulatory commissions in all 50 states, DC, and the territories. FERC & FCC Commissioners are also members. NARUC has Associate Members in over 20 other countries.
- NARUC member agencies regulate electricity, natural gas, telecommunications, and water utilities.



# WHAT IS NARUC'S CENTER FOR PARTNERSHIPS & INNOVATION?

- Grant-funded team dedicated to providing technical assistance to state members.
- CPI builds relationships, develops resources, and delivers trainings.
- CPI thanks the U.S. Department of Energy, the National Institute for Standards and Technology, and other partners for their ongoing support.
- Re-launched website contains LOTS of new content.



## NARUC CPI Topical Areas



Energy Infrastructure  
Modernization



Electric System  
Transition



Critical Infrastructure,  
Cybersecurity, and  
Resilience



Emerging Issues

[www.NARUC.org/CPI](http://www.NARUC.org/CPI)

# WEBINAR RECORDINGS

<b>CPI Innovation Webinar Series</b> (monthly, Thursdays 3-4pm ET) <a href="http://www.naruc.org/cpi-1/emerging-issues/innovation-webinars/">www.naruc.org/cpi-1/emerging-issues/innovation-webinars/</a>	<ul style="list-style-type: none"><li>• <b>How Corporate Renewable Energy Procurement Can Fuel Decarbonization, If Only We Let It</b>, Dec. 3, 2020</li><li>• <b>Where the Wind Blow: Offshore Wind Outlook for State Regulators</b>, Nov. 19, 2020</li><li>• <b>Emerging Possibilities for Bulk Energy Storage</b>, Oct.22, 2020</li></ul>
<b>Electric Vehicles State Working Group: Webinar Series</b> <a href="http://www.naruc.org/cpi-1/energy-infrastructure-modernization/electric-vehicles/">www.naruc.org/cpi-1/energy-infrastructure-modernization/electric-vehicles/</a>	<ul style="list-style-type: none"><li>• <b>Performance-Based Regulation Related to Transportation Electrification</b>, Dec. 15, 2020</li><li>• <b>PUC-State Legislative Relationships Related to Transportation Electrification</b>, Oct. 27, 2020</li></ul>
<b>NARUC-NASEO Microgrids State Working Group</b> <a href="https://www.naruc.org/cpi-1/critical-infrastructure-cybersecurity-and-resilience/microgrids/">https://www.naruc.org/cpi-1/critical-infrastructure-cybersecurity-and-resilience/microgrids/</a>	<ul style="list-style-type: none"><li>• <b>Achieving Community Resilience through Microgrids</b>, Jan. 13, 2021</li></ul>
<b>WIEB + NARUC Carbon Capture, Utilization &amp; Storage Six-Part Webinar Series</b> <a href="https://www.naruc.org/cpi-1/energy-infrastructure-modernization/carbon-capture-utilization-and-storage/">https://www.naruc.org/cpi-1/energy-infrastructure-modernization/carbon-capture-utilization-and-storage/</a>	<ul style="list-style-type: none"><li>• <b>Regulatory Considerations and Policy Recommendations</b>, Oct. 15, 2020</li><li>• <b>International CCUS Development Efforts</b>, Oct. 9, 2020</li><li>• <b>Domestic CCUS Development Efforts</b>, Oct.7, 2020</li></ul>



# RECENT RESOURCES [WWW.NARUC.ORG/CPI-1/](http://WWW.NARUC.ORG/CPI-1/)

Smart Grid	<ul style="list-style-type: none"><li>• <a href="#">Understanding Cybersecurity for the Smart Grid: Questions for Utilities</a>, Dec. 2020</li><li>• <a href="#">Smart Grid Learning Modules</a></li></ul>
Cloud Computing	<ul style="list-style-type: none"><li>• <a href="#">Financial Toolbox Series: Cloud Computing Brief</a>, Dec. 2021</li></ul>
Critical Infrastructure & Cybersecurity	<ul style="list-style-type: none"><li>• <a href="#">Cybersecurity for the Smart Grid: Questions for Utilities</a>, Dec. 2020</li><li>• <a href="#">Cybersecurity Tabletop Exercise Guide</a>, Sep. 2020</li></ul>
Distribution Systems & Planning	<ul style="list-style-type: none"><li>• <a href="#">Midwest (Virtual) Regional Training on Integrated Distribution System Planning</a>, Oct. 2020</li></ul>
Microgrids	<ul style="list-style-type: none"><li>• <a href="#">User Objectives and Design Approaches for Microgrids: Options for Delivering Reliability and Resilience, Clean Energy, Energy Savings, and Other Priorities</a>, Jan. 2021</li><li>• <a href="#">Private, State, and Federal Funding and Financing Options to Enable Resilient, Affordable, and Clean Microgrids</a>, Jan. 2021</li></ul>
Stakeholder Engagement	<ul style="list-style-type: none"><li>• <a href="#">Public Utility Commission Stakeholder Engagement: A Decision-Making Framework</a>, Jan. 2021</li></ul>

# NEW PROJECTS / FORTHCOMING RESOURCES

<b>Cybersecurity publications</b>	<ul style="list-style-type: none"><li>• Cybersecurity Partnerships and Information Sharing</li><li>• A Guide for Public Utility Commissions: Recruiting and Retaining a Cybersecurity Workforce</li></ul>
<b>Cybersecurity training</b> Feb. 23-25, 2021	<p>This NARUC training will focus on cybersecurity topics through the lens of a public utility regulator. Subject-matter experts recruited from around the country will make presentations, lead discussions, and offer topical and timely “boots on the ground” perspectives.</p> <p><b>Learn More and Register</b>(<a href="https://bit.ly/39Xjuzg">https://bit.ly/39Xjuzg</a>)</p>
<b>NARUC-NASEO Task Force on Comprehensive Electricity Planning, Workshop for State Action</b> Feb. 11, 2021 (2-5pm ET)	<p>The NARUC-NASEO Task Force will be sharing all resources developed over the past two years during a three-hour workshop on Feb. 11.</p> <p><b>Learn More and Register</b>(<a href="https://bit.ly/3qKj6Lq">https://bit.ly/3qKj6Lq</a>)</p>
<b>NCEP Special Session – Exploring Optimization through Cost-Benefit Analysis</b> Feb 25, 2021 (3-4:30pm ET)	<p>The National Council on Electricity Policy (NCEP) is offering a stand-alone webinar version of one of the most popular sessions from our December 2020 Annual Meeting on Evolving Compensation and Market Mechanisms.</p> <p>This webinar will explore the latest trends in comparing and optimizing between the bulk power system and distributed system solutions.</p> <p><b>Learn More and Register</b>(<a href="https://bit.ly/3c615my">https://bit.ly/3c615my</a>)</p>



# NRRI major activities

- *NRRI Insights* reports on ***Rethinking FERC*** by Dr. Carl Pechman, NRRI Director, and ***Solar Energy that Pays for Low-Income Customers and Communities*** by Tom Stanton.
- *NRRI Research* paper, ***Whither the FERC?: Overcoming the Existential Threat to Its Magic Pricing Formula through Prudent Regulation*** by Dr. Carl Pechman, NRRI Director.
- **Regulatory Training Initiative** courses: ***An Introduction to Utility Accounting***, January 26, 27, and 28 from 2:00 to 3:30 PM EST each day; and, ***An Introduction to Utility Finance***, February 16, 17, 18.
- NRRI Webinar: ***The Intersection of Decarbonization Policy Goals and Resource Adequacy Needs: A California Case Study***, February 3, 2021 | 2:00 – 3:30 pm (ET).  
NRRI Webinars Archive: <https://www.naruc.org/nrri/nrri-activities/webinar-archive/>.
- NRRI Policy Trackers on ***Net Neutrality***, on ***PURPA***, on ***COVID-19 State Response***.



# National Association of Regulatory Utility Commissioners (NARUC)

Danielle Sass Byrnett, Director,  
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# National Governors Association (NGA)

Dan Lauf, Energy Program Director,  
Center for Best Practices

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[www.NGA.org](http://www.NGA.org)

# NGA Energy Program: 2021 Update

January 26, 2021

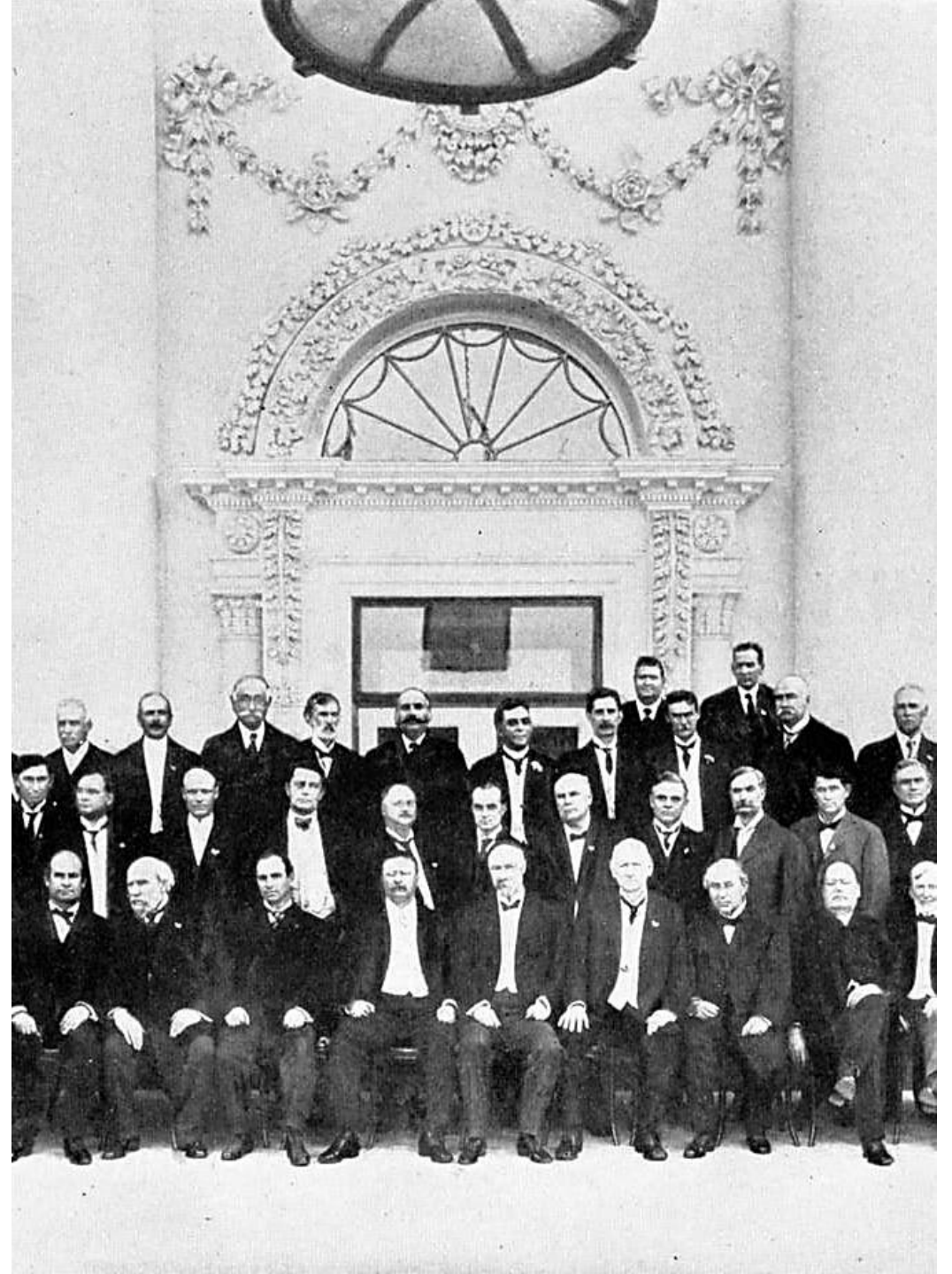
Dan Lauf, Program Director  
NGA Center for Best Practices



NATIONAL  
**GOVERNORS**  
ASSOCIATION

# What is NGA?

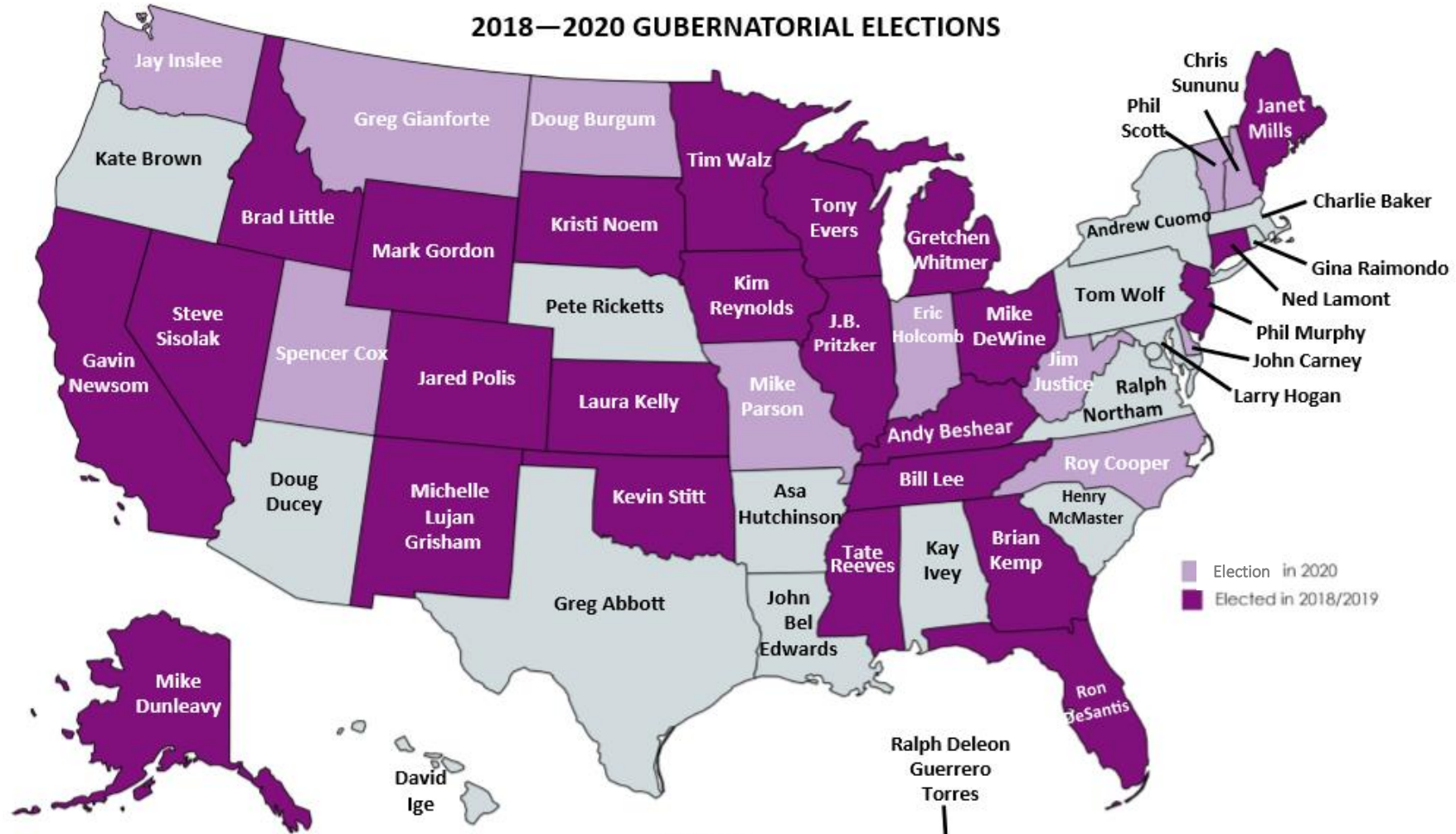
Founded in 1908, the National Governors Association is the nonpartisan organization of the nation's 55 governors. Through NGA, governors share best practices, address issues of national and state interest and share innovative solutions that improve state government and support the principles of federalism.



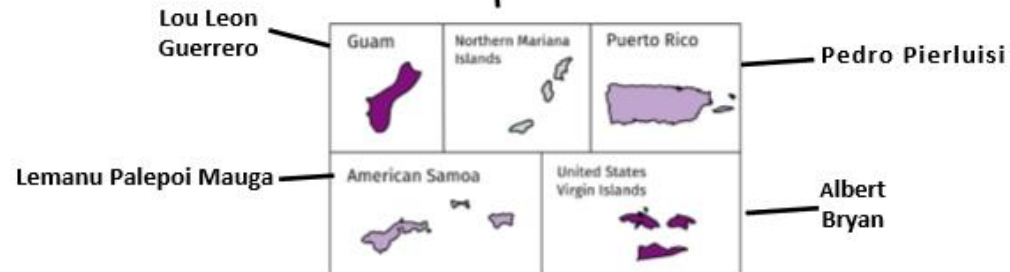


# STATES AND TERRITORIES

## 2018—2020 GUBERNATORIAL ELECTIONS

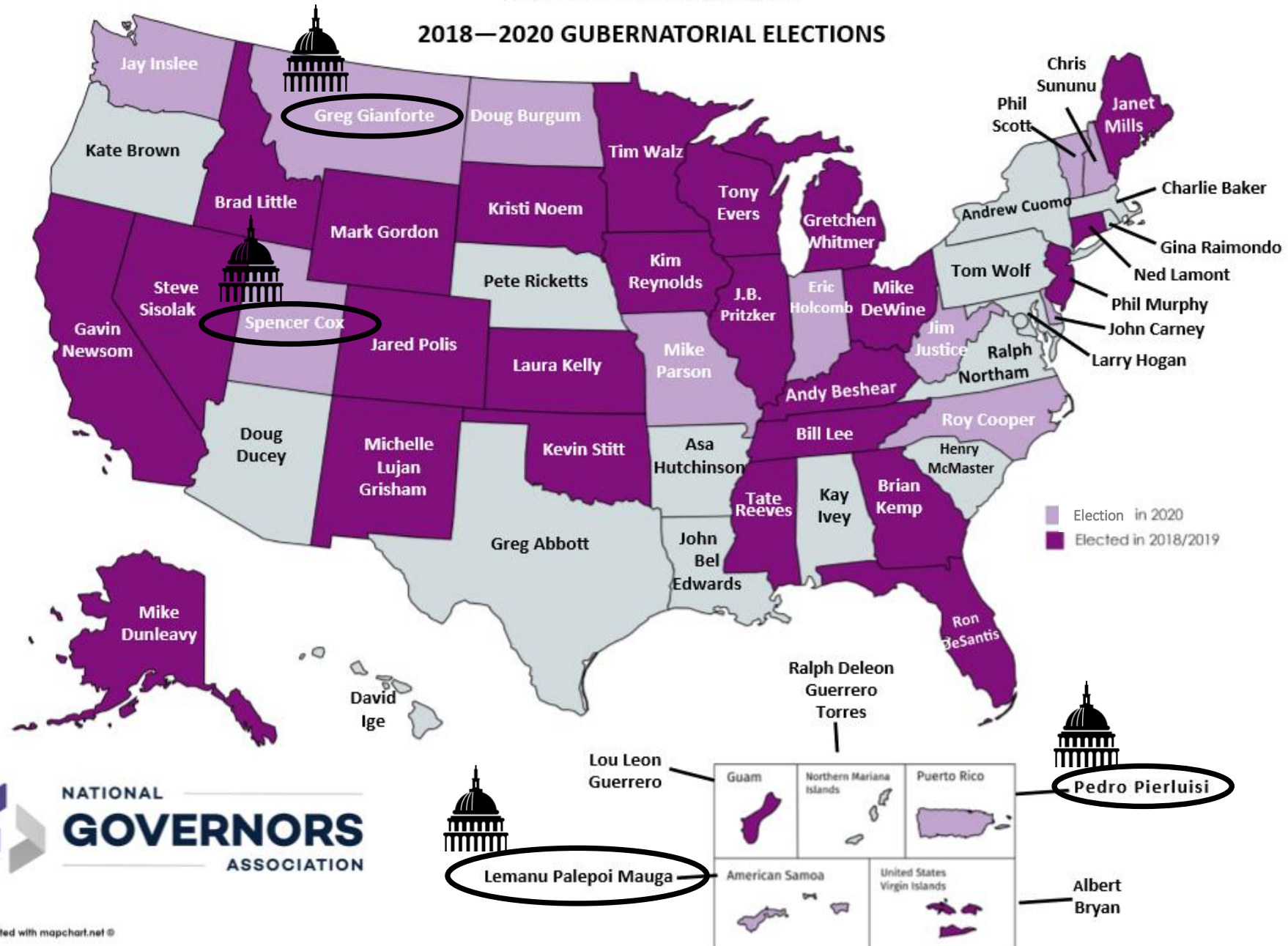


Created with mapchart.net ©



# STATES AND TERRITORIES

## 2018—2020 GUBERNATORIAL ELECTIONS



# Recent Resources





# COVID-19 Response & Resources

- Written Guidance:

- [NGA Guidance on Supporting the Energy Sector during COVID-19 \(revised 12/15\)](#)
- [Utility Disconnection Moratoriums](#)
- [Planning for Concurrent Emergencies](#)
- [Transportation Funding and Financing During COVID-19](#)
- [State and Local Approaches to COVID-19 Vaccine Allocation](#)
- [State COVID-19 Vaccine Resources](#)

Webinar:

- [COVID-19 Impacts to Energy Security](#)

Online Resources:

- [www.nga.org/coronavirus](http://www.nga.org/coronavirus)
- [Governors' COVID-19 Resource Library](#)
- [State Resource Center on Energy Security](#)



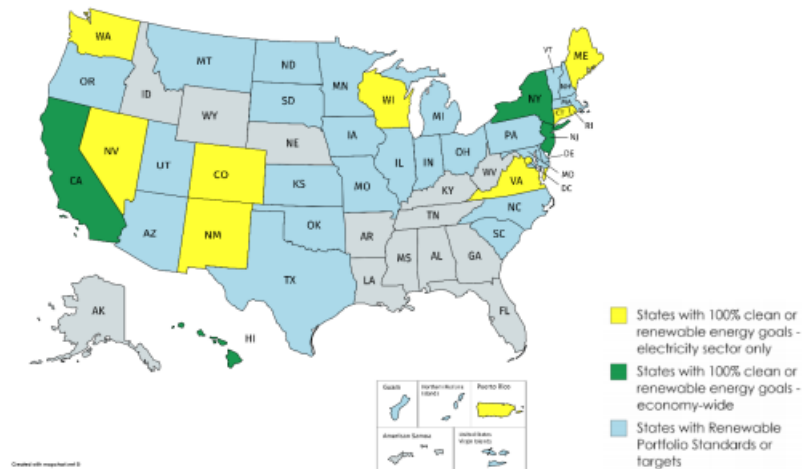
## Governors Leading on Energy Transitions: An Overview of State Energy Goals

Emma Cimino & Jessica Rackley – NGA Center for Best Practices – September 1, 2020

Governors are leading on incentivizing and investing in clean energy. As of this writing, 30 states, Washington, D.C., and three territories have adopted a mandatory Renewable Portfolio Standard (RPS), while 7 states and one territory have set renewable energy goals.<sup>1</sup> Of these, 14 Governors and D.C. have ordered or signed into law 100 percent clean energy or zero-carbon electricity generation goals. This paper provides an overview of current Governor leadership on advancing clean energy. It provides a background on recent Governors' actions ahead of a workshop that NGA will be hosting this fall that will help Governors' energy advisors and other state energy policymakers explore, develop, and refine strategies to achieve their energy goals.

2016 and 2019 were the warmest years on record,<sup>2</sup> and 2020 is on track to be even warmer.<sup>3</sup> As a result, states are seeing extreme weather events such as hurricanes, heat waves, wild fires, and winter storms increase in severity and frequency. Scientists attribute increases in extreme weather events to rising global temperatures, largely resulting from emissions from increased energy use. At the same time, the price of clean energy technologies<sup>4</sup> is dropping and consumer demand for renewable and on-site generation is increasing. These factors, coupled with a desire for more diverse power generation and a greater focus on resilience, are driving many Governors to focus on clean energy resources.

U.S. Clean Energy Goals by State: July 2020



# Governors Leading on Energy Transitions: An Overview of State Energy Goals

- Enhancing clean energy and storage targets
- Modernizing energy infrastructure
- Rethinking traditional regulatory structures

Report available at:

<https://www.nga.org/center/publications/governors-leading-energy-transitions/>

**The Road Ahead:  
Planning for Electric Vehicles by  
Managing Grid Interactions**



# The Road Ahead: Planning for Electric Vehicles by Managing Grid Interactions

- Deploying Charging Infrastructure
- Managed Charging
- Vehicle-to-Grid Technologies

Report available at: <https://www.nga.org/wp-content/uploads/2020/12/EV-Grid-Interaction.pdf>

**Governor Strategies to Expand  
Affordable Broadband Access**



# New Report: Governor Strategies to Expand Affordable Broadband Access

In partnership with Western Governors University

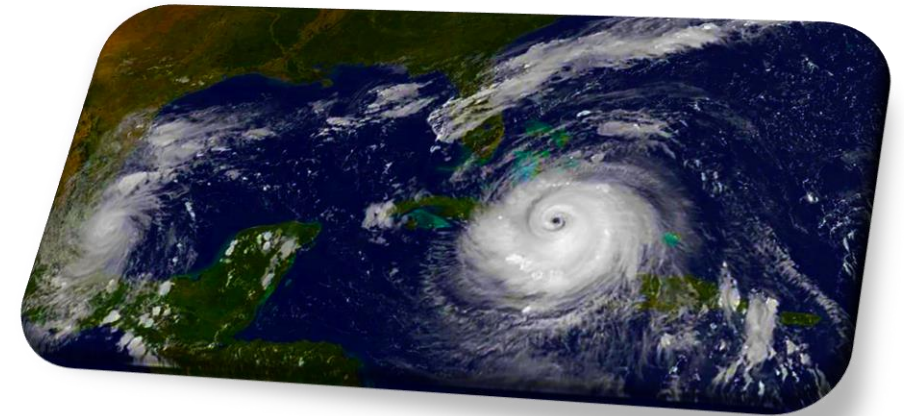
Report available at: [www.nga.org/broadband](http://www.nga.org/broadband)

# State Resilience Assessment & Planning Tool (SRAP Tool)

Self-assessment led by Governor's Offices, completed with input from other agencies and state officials.

Energy and infrastructure focus, with five sections:

1. *Establishing Effective Governance*
2. *Evaluating and Mitigating Risk*
3. *Assessing Vulnerabilities to Critical Infrastructure*
4. *Mitigating Economic Consequences and Financing Resilience*
5. *Strengthening Community Ties*



Download the tool at: <https://www.nga.org/center/publications/state-resilience-assessment-planning-tool/>

# 2021 Areas of Focus





# 2021 Areas of Focus

## ***Utility Affordability*** During the COVID-19 Pandemic

- Forthcoming whitepaper on disconnection moratoriums and affordability solutions

## **Energy Cybersecurity** Preparedness

- Whitepapers on cybersecurity governance and information sharing
- State participation in GridEx VI

## Infrastructure **Resilience**

- Workshop and whitepaper on state resilience planning and funding
- SRAP Tool implementation

# 2021 Areas of Focus

## **Clean Energy** Deployment

- Training Series and Roundtables on Energy Markets

## ***Nuclear Energy***

## Energy **Efficiency**

- Energy efficiency in a modernized energy system (primer for governors)
- Energy/water nexus white paper

Annual Governors' Advisors **Energy Policy Institute** and New Advisors Bootcamp (Summer 2021)



# Thank You!

Dan Lauf

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NATIONAL  
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# National Governors Association (NGA)

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# National Conference of State Legislatures (NCSL)

Glen Anderson, Energy Program Director

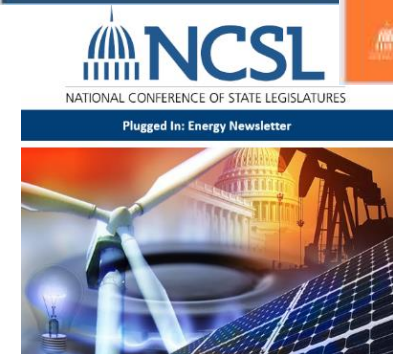
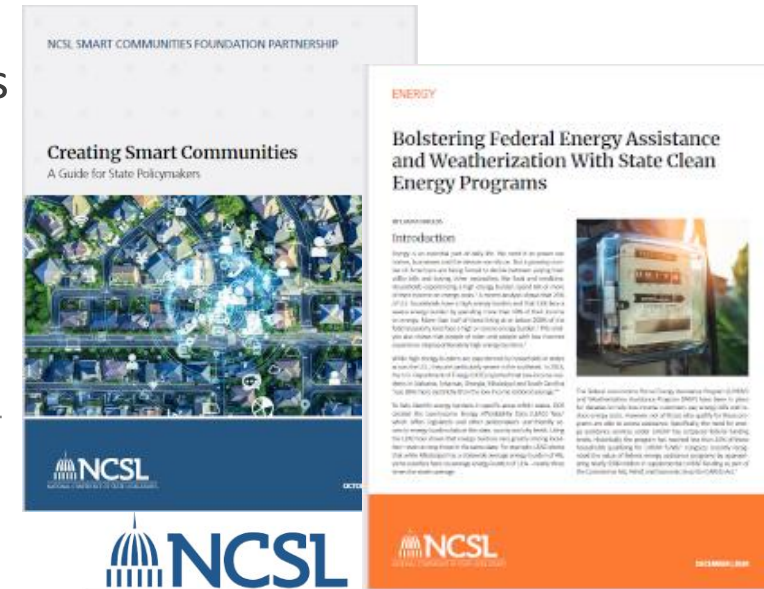
[glen.andersen@ncsl.org](mailto:glen.andersen@ncsl.org)

[www.ncsl.org](http://www.ncsl.org)

## RECENT NCSL RESOURCES

- Two new resources on state hybrid and electric vehicle incentives and fees
  - Special Fees on Plug-In Hybrid and Electric Vehicles (12/20)
  - State Policies Promoting Hybrid and Electric Vehicles (11/20)
- The Growing Role of Energy Storage in Clean Energy Policy (11/20)
- Creating Smart Communities | A Guide for State Policymakers (11/20)
- Bolstering Federal Energy Assistance and Weatherization With State Clean Energy Programs (12/20)
- NCSL's Take on the Elections: Interview and article for Public Utilities Fortnightly
- *The News Reactor: October 2020 & December 2020* - This newsletter focuses on nuclear power and nuclear waste newsletter
- Plugged In (Oct. and Nov.) – Monthly energy newsletter featuring state legislative trends, federal updates, and a variety of resources.

Access all NCSL [energy-related publications](#)



NATIONAL CONFERENCE OF STATE LEGISLATURES

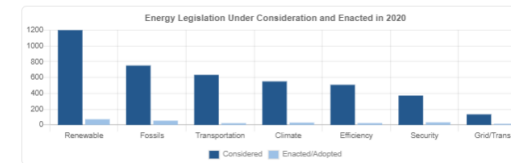
## OTHER ACTIVITIES & IMPORTANT DATES

### Webinars and Meetings

- [Building the 21st Century Energy Workforce Webinar \(10/20\)](#):
- **Energy Supply Task Force Virtual Meeting October 7, [Agenda](#)**  
*Planning for Resilience on the Distribution Grid*
  - Paul De Martini, managing partner, Newport Consulting | [Presentation](#)
- **LEHI Virtual Launch for 2020-2021 Cohort (Nov. 19)**
- **LEHI Webinar Series for Alumni (Dec. 3, 10, 11)**
- **Energy Supply Task Force Virtual Meeting December 2, [Agenda](#)**  
*Managing the Costs and Risks of Electric Grid Infrastructure Investments*
  - Fritz Kahrl, 3rdRail Inc. | [Presentation](#)
  - Jeff Morris, Senior Director State Government Relations for North America Operations, Schneider Electric | [Presentation](#)

### Energy State Bill Tracking Database

The National Conference of State Legislatures tracks energy legislation to bring you up to date, real-time information.



Last Update: April 23, 2020

For faster performance, please use the fields below to filter your results. If you select nothing, the default search will pick up all topics and states in the most recent session year available. The full text of bills is available by clicking on the bill number. This feature is available for bills from 2015 and later.

TOPICS		STATES	
<input type="checkbox"/> All Topics	<input type="checkbox"/> All States		
<input type="checkbox"/> Climate Change	<input type="checkbox"/> Alabama		
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<input type="checkbox"/> Climate Change - Carbon Capture and Sequestration	<input type="checkbox"/> Arizona		
<input type="checkbox"/> Climate Change - Emissions Reduction	<input type="checkbox"/> Arkansas		
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<input type="checkbox"/> Energy Security and Critical Infrastructure	<input type="checkbox"/> Delaware		

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### Legislative Tracking

- [Energy State Legislative Database](#)
- Tracking [COVID-19 legislation](#), including energy sector impacts



NATIONAL CONFERENCE OF STATE LEGISLATURES

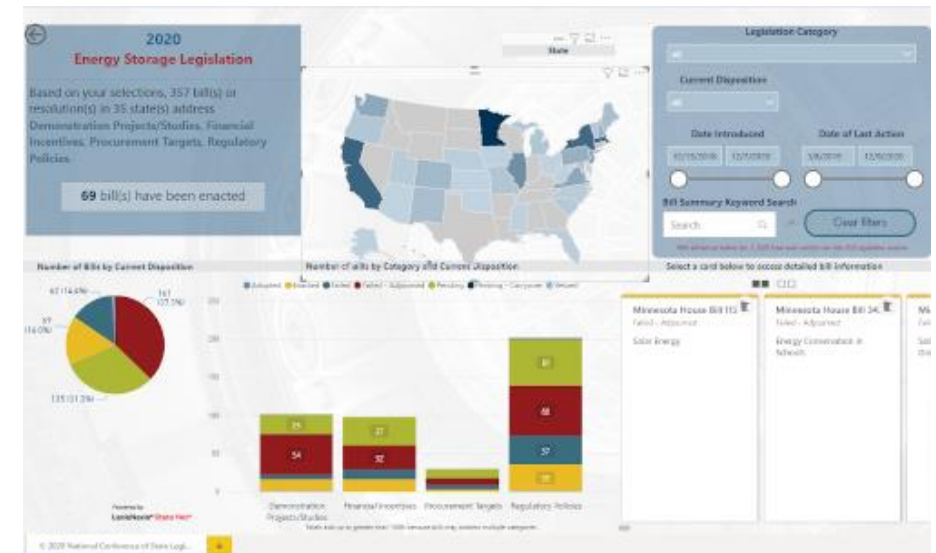
## UPCOMING PUBLICATIONS & EVENTS

### Publications and Resources

- Energy Storage – Primer on storage and state policy options
- Energy Storage Database
- Energy Markets Web Brief
- 2020 Legislative Trends
- COVID Response Video and Web Page
- Advance Nuclear Reactors Report

### Meetings

- Legislative Energy Horizon Institute (July)
- Energy Supply Task Force May/June



## CONTACT AND RESOURCES

Glen Andersen and Kristy Hartman

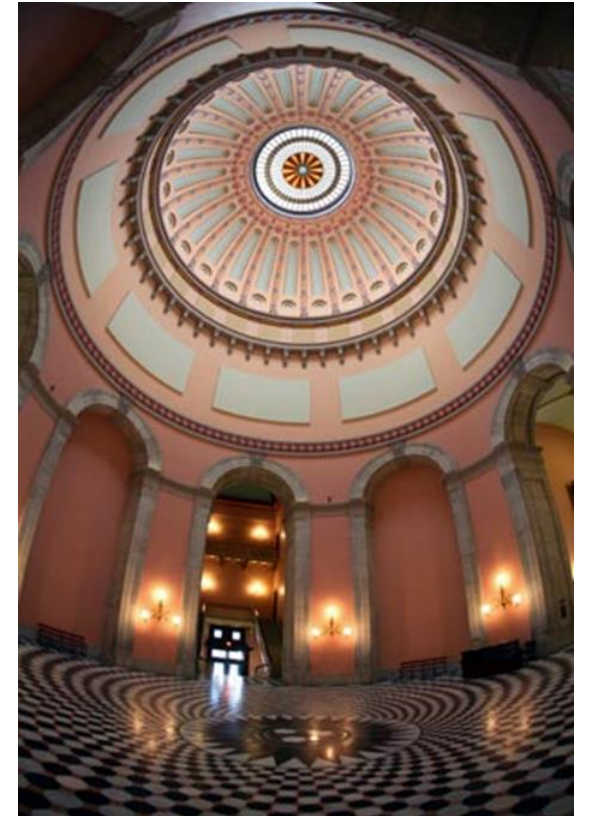
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[www.ncsl.org/research/energy](http://www.ncsl.org/research/energy)

- [NCSL Energy Legislative Database](#)
- [Plugged In: NCSL's State & Federal Newsletter](#)
- [NCSL Energy Publications List](#)



NATIONAL CONFERENCE OF STATE LEGISLATURES



# National Conference of State Legislatures (NCSL)

Glen Anderson, Energy Program Director

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# National Association of State Energy Officials (NASEO)

Sam Cramer, Program Director, and

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[www.naseo.org](http://www.naseo.org)



# About NASEO



- Only national non-profit organization whose membership includes the 56 governor-designated energy officials from each state and territory
- Improves the effectiveness of state energy programs and policies
- Six regions across the nation to aid in sharing lessons learned for successful policy and program replication
- Acts as a repository of information on issues of particular concern to the states and their citizens (e.g., grid modernization, energy resilience, energy security, cybersecurity, energy equity, energy-air integration)
- Committee structure includes, Electricity, Energy Security, Buildings, Financing, Transportation, Government Affairs
- Serves as the voice of SEOs in Washington, D.C.

## + NASEO Projects Discussed Today

**NASEO-NARUC Microgrids Working Group**

**Energy Security**

<https://www.naseo.org/energyassuranc>

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## NASEO Other Projects

**Volkswagen Settlement and REV West**

<https://www.naseo.org/issues/transportation>

**Building Energy Codes**

<https://www.naseo.org/issues/buildings>

**U .S. Energy & Employment Report**

<https://www.naseo.org/issues/energy-jobs>

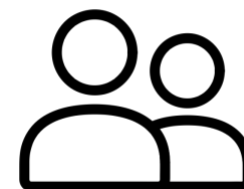
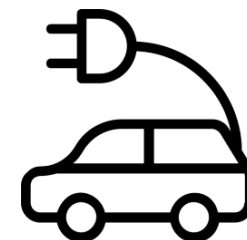
**State Energy Planning**

<https://www.naseo.org/energyassuranc>

**NASEO-NARUC Grid-Interactive Efficient Bldgs Working Group**

<https://naseo.org/issues/buildings/naseo-naruc-geb-working-group>

**NARUC-NASEO Comprehensive Electricity Planning Task Force**



# + NASEO-NARUC Microgrid Working Group

- Released two white papers
  - User Objectives and Design Approaches for Microgrids
    - Discusses various ways in which microgrids can satisfy customer needs and what State Energy Offices and Public Utility Commissioners can do to eliminate barriers to microgrid adoption
  - Private, State, and Federal Funding and Financing Options to Enable Resilient, Affordable, and Clean Microgrids
    - Discusses the cost components of a microgrid and the various funding and financing options customers have to procure capital for microgrid development
- Webinar – Achieving Community Resilience Through Microgrids
  - CA's EPIC Program, Blue Lake Rancheria Case Study, Value-of-Resilience from Solar Microgrids Methodology
- Upcoming webinar to discuss key insights from both white papers (February 2021)



# NASEO Cybersecurity, Emergency Management, and Resilience Activities

## ■ **Cybersecurity**

- Cybersecurity Advisory Team for State Solar (CATSS)
- Cyber Threat Briefings
- Cyber information-sharing paper (NARUC & NGA)

## ■ **Western Petroleum Shortage Response Collaborative (WPSRC)**

- Multi-state coordinated implementation of programs and measures

## ■ **Energy Emergency Response Playbooks for States and Territories**

- U.S. Territories Energy Assurance Accelerator Program
- Energy Assurance Planning

## ■ **Resilience Financing**

- FEMA BRIC, HUD CDBG
- Defense Critical Infrastructure



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NATIONAL COUNCIL  
ON ELECTRICITY POLICY

# National Association Coordination

Tuesday, January 26, 2021  
Virtual Meeting

[www.electricitypolicy.org](http://www.electricitypolicy.org)  
all resources

[www.naruc.org/mynaruc](http://www.naruc.org/mynaruc)  
to be placed on the listserv