



**NARUC**  
National Association of  
Regulatory Utility Commissioners

Dear Friends,

On behalf of NARUC, I am extending best wishes for a safe and happy Independence Day.

America's 250<sup>th</sup> anniversary is an occasion to celebrate our history and the many contributions from every walk of life and occupation that have been a part of the success of this great nation.

Utilities — and regulators— are central figures in that history. For more than half of the past this nation's history, every innovation and livelihood has relied on water, electricity, natural gas, telecommunications. I cannot imagine what our lives would be like without access to safe, reliable and affordable utility service.

NARUC, as the oldest association in continuous operation in Washington, D.C., has played an integral role in advancing the cause of effective public utility regulation since 1889. If you are a member of NARUC, a partner, or supporter, you should be proud of our contributions to this nation and your participation in NARUC's continued legacy.

Collectively — across industry sectors, associations, and government entities — we all work together to ensure that Americans have access to safe, reliable utility service at fair and reasonable rates. The work is not easy but we keep showing up to make this country better for everyone.

Thank you for your service and please have a wonderful holiday!

Sincerely,

Hon. Ann Rendahl  
NARUC President  
Commissioner, Washington Utilities and Transportation Commission