



CSWR
Central States Water Resources

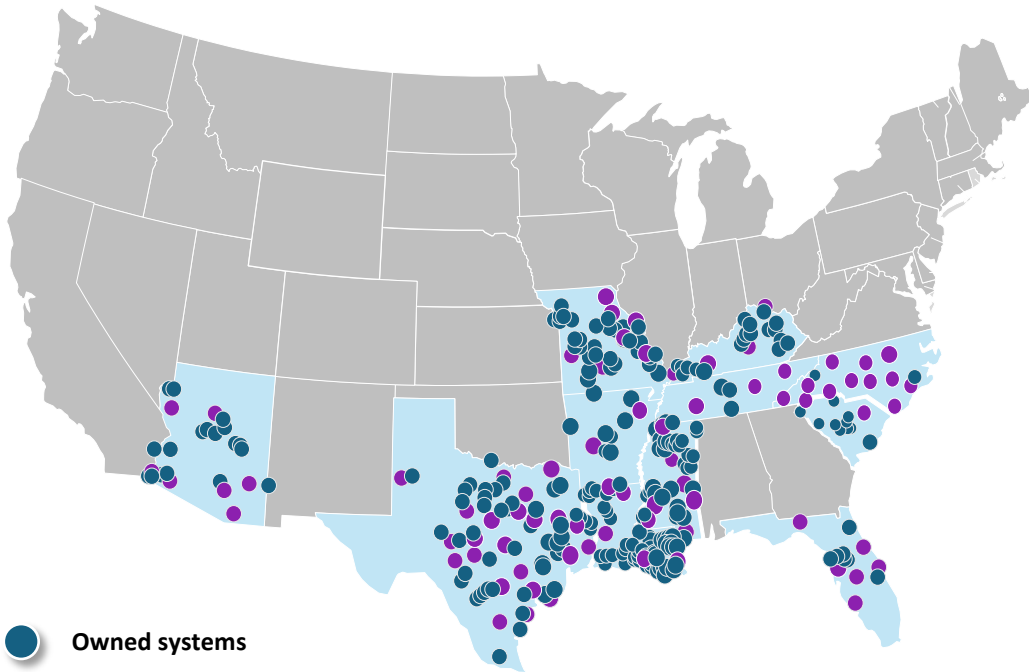
SAFE WATER, HEALTHY COMMUNITIES

Josiah Cox, President and Founder



centralstateswaterresources.com

CSWR At-a-Glance



Owned systems

Systems under contract



Own & operate over 900 systems across 11 states



Largest owner/operator of domestic ww systems



Have brought more domestic wastewater systems into compliance than any other entity since the passage of the Clean Water Act



Serve over ~475,000 customers

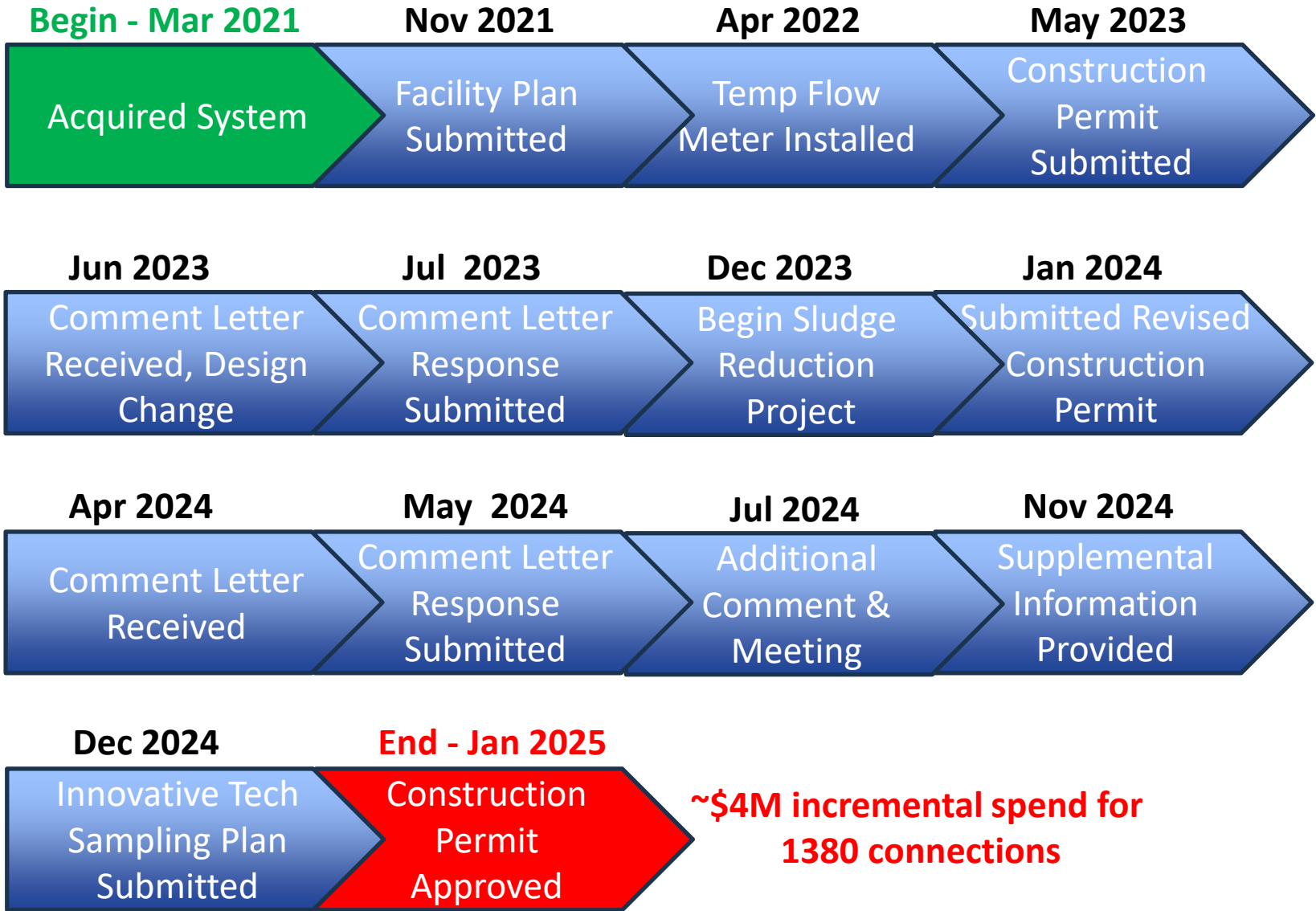


10th largest IOU





Construction Permit Journey





Permit Delay Impacts

- **Increased Cost** – Temporary system fixes, increased operational expenses and reworking engineering plans all lead to increased costs
- **Service Disruptions** – For projects that involve failing infrastructure, delays can extend the risk of failures, boil water notices, and environmental impacts
- **Public Health Risks** – For water systems, delayed improvements could result in prolonged human exposure to contaminants
- **Environmental Concerns** – If critical wastewater treatments are delayed, pollutants may continue to be discharged into streams and rivers
- **Economic and Community Impacts** – In some cases moratoriums on building may be in place until the system can support new growth
- **Loss of Public Trust** – Prolonged delays may cause customers to lose confidence in the utility's ability to manage projects effectively

Thank You

