Resolution Honoring Robert C. Harding

WHEREAS, Robert Harding has energetically, wisely and with good humor provided leadership for the NARUC Staff Subcommittee on Gas, by assuring that its meetings and conference calls would be interesting, productive, and time well spent; and

WHEREAS, Robert Harding has assisted and helped lead many projects and conducted numerous surveys for the National Association of Regulatory Utility Commissioners (NARUC) and its Committee on Gas, including development of the NARUC "Guidelines for Cost Allocations and Affiliate Transactions" for the energy industry, the NARUC white paper on "Codes of Conduct Governing Competitive Market Developments in the Energy Industry: An Analysis of Regulatory Actions", and the NARUC publication "Information on the Problem of High Natural Gas Prices and Alternative Actions by State Public Utility Commissions";

WHEREAS, Robert Harding has taken perhaps the longest minutes and written the longest committee annual reports in NARUC history for the meetings of the NARUC Committee on Gas and its Staff Subcommittee on Gas; and

WHEREAS, Robert Harding was commissioned in July 2001 as a Kentucky Colonel in recognition of his service to the Commonwealth of Kentucky and the National Association of Regulatory Utility Commissioners; and

WHEREAS, Robert Harding for eleven years has served as a dedicated and tireless leader of the Staff Subcommittee on
Gas, including three years as Vice Chair, from 1996 to 1998, and most recently as Chair, from 1999 to 2002; and

**WHEREAS**, Robert Harding currently serves on the Research Advisory Committee of the National Regulatory Research Institute at Ohio State University; and

**WHEREAS**, Robert Harding currently serves as a Rates Analyst for the Minnesota Public Utilities Commission; and was previously employed as a Compliance Examiner, for the National Association of Securities Dealers, in Washington, D.C.; and as an Assistant Controller for the Stouffer Concourse Hotel, in Arlington, Virginia; and

**WHEREAS**, Robert Harding holds a B.S. in Hotel and Restaurant Administration, as well as an M.B.A. in Accounting and Finance from Cornell University; now therefore be it

**RESOLVED**, that the Board of Directors of the National Association of Regulatory Utility Commissioners (NARUC), convened at its July 2002 Summer Meetings in Portland, Oregon, extends its sincerest appreciation to Robert Harding for his years of service in advancing the public interest, and wishes him good fortune, happiness, and prosperity in all his future endeavors.

Sponsored by the Committee on Gas
Adopted by the NARUC Board of Directors July 31, 2002