

Resolution Honoring Sandra Adams

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**WHEREAS**, Vigorous competition in the local exchange markets is an objective of NARUC and the Iowa Utilities Board, and

**WHEREAS**, Vigorous competitors require vigorous and competitive personnel, and

**WHEREAS**, One competitive local exchange carrier based in Des Moines, Iowa, has enhanced its competitive position by recruiting such a vigorous and competitive staff person from the Iowa Utilities Board in the person of Sandra Adams, and

**WHEREAS**, Sandra Adams served capably as Manager of the Telecommunications Section of the Iowa Utilities Board for 14 years and before as a member of the staff, and

**WHEREAS**, Sandra has served NARUC actively and with distinction as a member of the Separations and Universal Service Joint Board Staffs, as a member of the Telecommunications Staff Subcommittee and staff leader of its Consumer Issues working group, as a member of the Telecommunications Industry Analysis Project, and as a lecturer at NARUC education programs, and

**WHEREAS**, Because of the extended time Sandra spent away from her office on these activities, the Iowa Utilities Board is only now coming to appreciate that she has really left state government employment, and

**WHEREAS**, Sandra demonstrated her loyalty to the regulatory

profession by marrying a fellow regulator, and

**WHEREAS**, The NARUC community will miss having Sandra's enthusiasm, analytic skill, and judgment as one of its own, *now therefore be it*

**RESOLVED**, That the Board of Directors of the National Association of Regulatory Utility Commissioners ("NARUC"), convened at its 2000 Summer Meetings in Los Angeles, California, expresses its appreciation for Sandra's years of work on behalf of fair and effective regulation in Iowa and in the nation, *and be it further*

**RESOLVED**, That the NARUC wishes Sandra every success in the competitive world of local exchange service.

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Sponsored by the Committee on Telecommunications  
Adopted by the NARUC Board of Directors, July 26, 2000.