WHEREAS,, Julie received a Bachelor of Science Degree in both Economics and Finance (1993) and a Master of Science Degree in Economics with a Concentration in Regulation (1996) from Illinois State University at [ab]Normal, Illinois; and

WHEREAS,, Before joining the ICC, Julie was a Research Analyst at the Center for Regulatory Studies and at Argonne National Laboratory in Lemont, Illinois, where she received heavy doses of R232; and

WHEREAS,, During her graduate studies, Julie began work at the ICC as an intern, primarily in the Rates Section of the Telecommunications Division and during her internment, she reviewed tariff filings, drafted wreckimendations, and divined analysis of cost of service issues; and

WHEREAS,, Julie Musselman joined the Illinois Commerce Commission in May of 1996 on a full time basis, knowing that the best man for the job of implementing the '96 Telecommunications Act would be a woman; and

WHEREAS,, Her duties while with the ICC included acting as the liaison between the Telecommunications Division and the National Association of Regulatory Utility Commissioners (NARUC), providing expert witless testimony; and assisting in the preparation of comments to the Federal Communications Commission, that to date, have gone unread; and

WHEREAS,, Julie was a Freshman/Sophomore/Junior and Senior Policy Advisor to Commissioner Terry S. Harvill from Illinois, who was once overheard saying that "behind every great man is an even greater woman;" and

WHEREAS,, Julie quickly scaled the ranks of the Telecommunications Staff Subcommittee leadership, going from the workroom coordinator to Chair of the Staff Committee in less than three shakes of a lamb's tail; and

WHEREAS,, In her role as Chair, Julie artfully articulated the views of the committee and became an expert at genuflecting, which was evidenced in San Diego when she established her firm grasp on Commissioner relationships; and

WHEREAS,, In meetings with high level congressional staff, FCC commissioners and fellow colleagues, she never failed to make them feel intellectually superior; and

WHEREAS,, While she was the Chair, she changed many things, not the least of which was her last name; and

WHEREAS,, Her golf game declined due to the demands of her NARUC responsibility, to the point that the only hole she could birdie was the 19th; now therefore be it

RESOLVED, That the Board of Directors of the National Association of Regulatory Utility Commissioners (NARUC) convened in its February 2003 Winter Meeting in Washington, D.C., offers its sincere thanks for the dedication and distinguished public service of Julie Musselman as Chairwoman of the NARUC Staff Subcommittee on Telecommunications. We look forward to her continued involvement with the Committee and ongoing contributions to public policy.

Sponsored by the Committee on Telecommunications Adopted by the NARUC Board of Directors February 26, 2003