



New York State Regulatory Issues and Challenges

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Issues and Challenges

- Rate Cases
- Clean Energy
 - Energy Efficiency
 - Renewable Energy
 - Other Air and Water Regulations
- Infrastructure Investments
 - Traditional Utility Transmission and Distribution
 - Independently Sponsored Transmission Lines
 - Natural Gas from Marcellus Shale Deposits
- Agency Specific Issues



Electric and Gas Infrastructure

- 1995-2005: A period of long term rate plans for most New York electric and gas utilities
- Strong financial incentives to control costs
 - The earned return on common equity could be increased by spending less on operation and maintenance expenses
 - The earned return on common equity could be increased by investing less in utility plant



Electric and Gas Infrastructure

- Post 2005: Every major electric and gas utility has seen a significant increase in the need to upgrade their assets
- Con Edison
 - Average annual electric capital expenditures of \$750 million 2000-04
 - Total Electric capital expenditures for 2005-07 were \$3.9 billion or \$1.3 billion per year
- Niagara Mohawk (National Grid)
 - Originally projected 2007-11 electric capital expenditures of less than \$1.0 billion
 - Subsequently updated three times to \$1.5 billion, \$2.4 billion and a range of \$2.9-\$3.2 billion
- Large capital expenditures increase rate base and have been a primary cause of our recent high inventory of rate cases



Rate Cases

- Largest Commitment of Resources With a Staff of 30-40 on the Largest Cases
- Commission has considered rate increase requests over last 2 years of over \$3B
- Commission has rejected about \$1.7B of the requested amounts



Recently Decided Rate Cases

Company	Amount Requested (Final Update)	Amount Approved	ROE Requested	ROE Approved	Date Commission Acted
NYSEG – Electric	\$133.0 Million	\$0	12.0%	N/A	April 2009
NYSEG - Gas	\$42.0 Million	\$0	12.0%	N/A	April 2009
RG&E – Electric	\$65.5 Million	\$0	12.2%	N/A	April 2009
RG&E - Gas	\$32.8 Million	\$0	12.2%	N/A	April 2009
Niagara Mohawk – Gas	\$95.8 Million	\$39.4 Million*	11.1%	10.2%	May 2009
Central Hudson – Electric	\$52.9 Million	\$39.6 Million	10.25%	10.0%	June 2009
Central Hudson – Gas	\$17.3 Million	\$13.8 Million	10.25%	10.0%	June 2009
Orange & Rockland – Gas	\$23.7 Million	\$9.0 Million**	11.6%	10.4%	October 2009
Con Edison - Electric	\$944.3 Million	\$540.8 Million***	10.9%*	10.15%	March 2010
Total	\$1,407.3 Million	\$642.6 Million			



Pending Rate Case

Company	Amount Requested	ROE Requested	Expected Decision Date
Central Hudson – Electric	\$15.2 Million	10.0%	May 2010
Central Hudson – Gas	\$4.0 Million	10.0%	May 2010
NYSEG – Electric	\$169.7 Million	11.43%	September 2010
NYSEG – Gas	\$63.4 Million	11.43%	September 2010
RG&E – Electric	\$87.4 Million	11.43%	September 2010
RG&E – Gas	\$62.9 Million	11.43%	September 2010
Con Edison – Gas	\$174.0 Million	10.8%	October 2010
Con Edison – Steam	\$135.0 Million	10.8%	October 2010
Niagara Mohawk - Electric	\$390.6 Million*	11.1%**	December 2010
KEDNY – Gas SIR Costs	\$35.2 Million***	N/A	December 2010
KEDLI – Gas SIR Costs	\$39.5 million***	N/A	December 2010
Total	\$1,176.9 Million		



Highlights of Con Edison Electric Joint Proposal

- Request filed May 9, 2009
- Three year proposal rate request (April 2010 – March 2013)
 - RY1 - \$940.4 million (20.8% delivery/7.6% total bill)
 - RY2 - \$386.9 million
 - RY3 - \$376.1 million
 - Alternative Levelized Rate Option
 - \$664 million/year (14.5% delivery/5.3% total bill)



Commission Staff Response

- Filed August 28, 2009
- RY1 Revenue Requirement
 - \$512.2 million
- Recommended Stage Filings for limited items in Rate Years 2 & 3
 - Estimated revenue requirement for Capital Additions, Property Taxes and Pension/Opebs costs - \$300 million/year



Commission Approves Agreement Among Parties in Rate Case

- Annual rate increases
 - \$420.4 million/ year (9.6% delivery/ 3.6% total bill)
- Conventional Revenue Requirements
 - RY1 - \$540.8 million
 - RY2 - \$306.5 million
 - RY3 - \$280.2 million



Commission Approves Agreement Among Parties in Rate Case

- Return on Equity – 10.15% (48% equity ratio)
- Earnings Sharing – RY1
 - Return on equity > **11.15%** **50/50** Customer/Shareholder
 - >12.15% 75/25
 - >13.15% 90/10
- Earnings Sharing – RY's 2 & 3
 - Return on equity > **10.65%** **60/40** Customer/Shareholder
 - >12.15% 75/25
 - >13.15% 90/10



Capital Spending Targets Approved for Con Edison

- Transmission & Distribution
 - RY1 - \$1.20 billion (\$1.20 B requested)
 - RY2 - \$1.16 billion (\$1.40 B requested)
 - RY3 - \$1.14 billion (\$1.38 B requested)
- Other – Production, Shared Services, Interference
 - RY1 - \$220 million
 - RY2 - \$207 million
 - RY3 - \$195 million



New York State Clean Energy Initiatives

- Objective: 45% of all MWhs in New York provided by either renewable resources or energy efficiency by 2015 (45 x 15)
 - 30% Renewable Resources
 - 15% Energy Efficiency



Renewable Resources

- 19.5% of Energy Produced in NYS was from renewable resources, primarily hydro electric when goal was established.
- 10.4 million MWhs needed to achieve 30% renewable resources target
- Approximately 4.2 million MWhs of new renewable energy has been obtained
- Estimated Incremental Cost of Program through 2025 of about \$2.5 billion.



Renewable Resources

- Large Renewable Energy projects obtained through a competitive bidding process with contracts through 2025
 - Wind
 - Hydro
 - Biomass



Renewable Resources

- Smaller scale behind the meter projects owned by customers are provided for by grants and incentives
 - Solar photovoltaic
 - Fuel Cells
 - Anaerobic Digesters
 - Small Wind
 - Solar Thermal



Energy Efficiency

- Within the last 18 months, the Commission has approved 90 energy efficiency programs for both electric and gas utility service
- Total Resource Cost test is used to evaluate with an premium to reflect cost of carbon emissions.
- Total Annual Cost is about \$375 million



Energy Efficiency

- About 25 million MWhs required in New York
 - Electric Utilities regulated by the Commission are to provide about 7.7 million MWhs
- Remaining MWhs Provided Mainly by:
 - Existing Programs
 - State Owned Electric Utilities
 - Building Codes and Appliance Standards



Energy Efficiency

- Most efficiency programs are now up and running
- Expect the remaining programs to become operation by the end of the Summer
- Work at the Commission now shifts from evaluating costs and benefits of various efficiency options to evaluation, measurement and verification of the savings from each program.



Clean Energy: Other Actions

- Environmental Issues: Federal and State
 - Air Quality
 - Regional Greenhouse Gas Initiative
 - National Air Emission Limits
 - Coal Tax
 - Repowering Requirements
 - Water Quality and Aquatic Life



Clean Energy: Other Actions

- Implications
 - Electric Prices in Competitive Markets
 - Reliability of Service
 - Continued Operation of Nuclear Power Plants
 - Unintended Consequences



Internal Challenges

- Decline in workforce over 20 years from 780 to 520
 - Forces modifications to our traditional approach to issues
 - Rate cases
 - Use of outside consultants
- Aging workforce with over half the Commission Staff more than 50 years old
 - Training and Experience Needed for New Employees
 - Identifying Best New Employees
 - Plans for Replacing Key Personnel as a Result of Retirements and Attrition



Internal Challenges

- New York State Budget Situation
 - No Hiring of New Employees
 - Retirement Incentives
 - Other Cuts to Funding
- Weak Economy
 - Fewer Customers Able to Pay
 - More Complaints to Customer Service Representatives



Utility Infrastructure Challenges

- Gas, Electric and Steam Utility infrastructure is aging (reaching its 30 – 40 year life)
- Replacement requires significant capital investment (multi-billion) and investments are “lumpy”
- Results in annual consecutive rate increases



Utility Infrastructure Challenges

- Monitoring of utility capital programs to insure efficient project management and completion
- DPS Staff meets quarterly to review utility progress on major capital projects
 - Discuss project schedules and project cost variance and understand deviations from capital plans submitted and approved