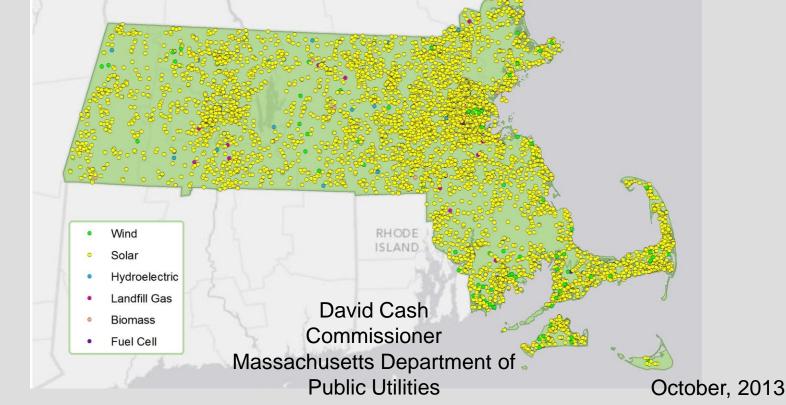






Renewable Energy Experience in Massachusetts









Overview

- Success is driven by an integrated and comprehensive approach focused on:
 - incentives,
 - removing regulatory barriers,
 - lowering energy costs and price volatility
 - becoming more energy independent
 - increasing jobs
 - building the sector all across the value chain, and
 - Environmental improvement







The Package

- New stakeholder processes
- New laws and regulations to unleash both:
 - Energy Efficiency and Renewable Energy
- Align incentives for utilities and consumers
- Provide certainty (through requirements of PPAs)
- Remove permitting barriers
- Link state and towns
- Encourage new regional market rules that let energy efficiency and renewable energy participate







Stakeholder Process

- Stakeholder process at all phases, but especially in early phases
 - Developers, IPPs, electric customers (business/residential), finance/banks, utilities, decision-makers
- Results in political and economic sustainable decisions, based on
 - Salience
 - Credibility
 - Legitimacy







The Package

- New stakeholder processes
- New laws and regulations to unleash both:
 - Energy Efficiency and Renewable Energy
- Align incentives for utilities and consumers
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The Package

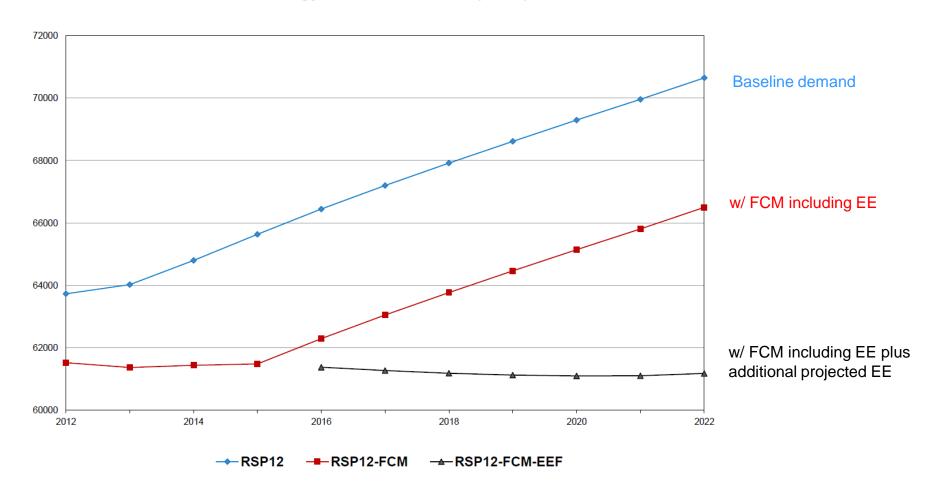
- Linking Energy & Environment
 - Creating the Executive Office of Energy and Environmental Affairs
- All cost-effective EE
 - Customers get \$\$ to retrofit
- · De-coupling
 - Energy companies get \$\$ to sell less energy
- Renewable Energy Standards (Green Certificates)
 - Electric companies must provide a certain amount of renewable energy; \$\$ for those who
 make RE
 - Harmonized across the region
- Long-term Contracts
 - Electric companies must have LTCs w/ RE
- Net-metering
 - Customers can get \$\$ for "behind the meter" renewables
- Support for Green Communities
 - If a city or town steps up to the plate, the state will help
- ISO integration of RE
 - Planning
 - Incorporated into Wholesale Markets
 - Interconnection studies







MA Annual Energy: RSP12 Forecast (GWh)



Renewable Energy in Massachusetts

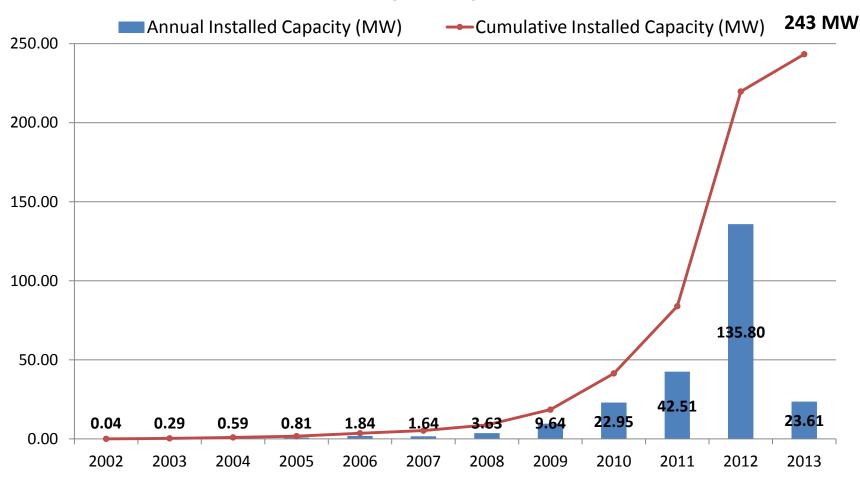
7







Installed Solar Capacity in Massachusetts

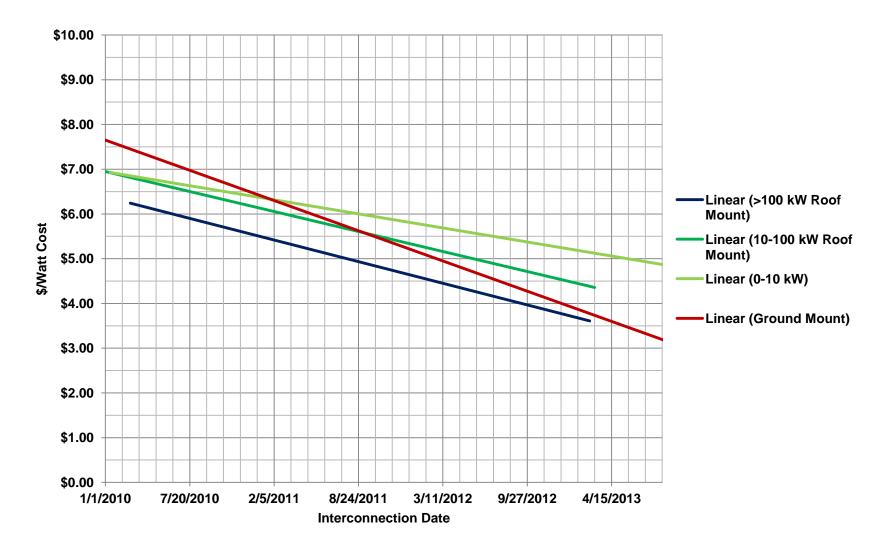








Average \$/Watt Installed Costs for Solar PV

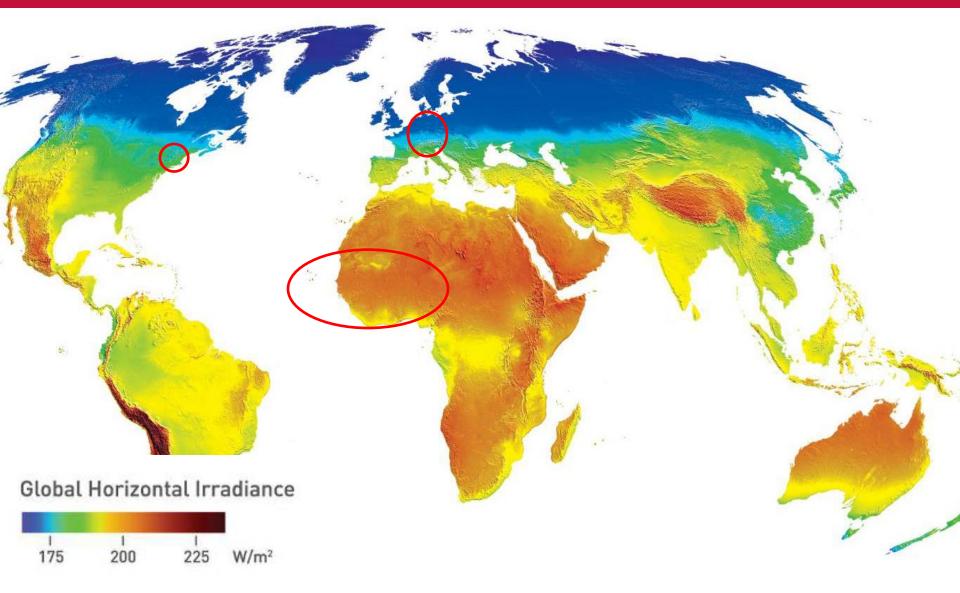










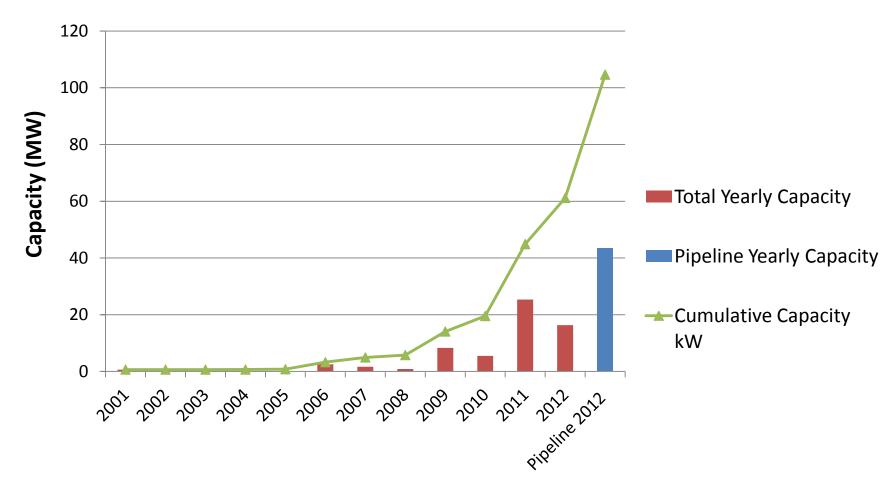








Yearly and Cumulative Wind Capacity (Installed and Pipeline)

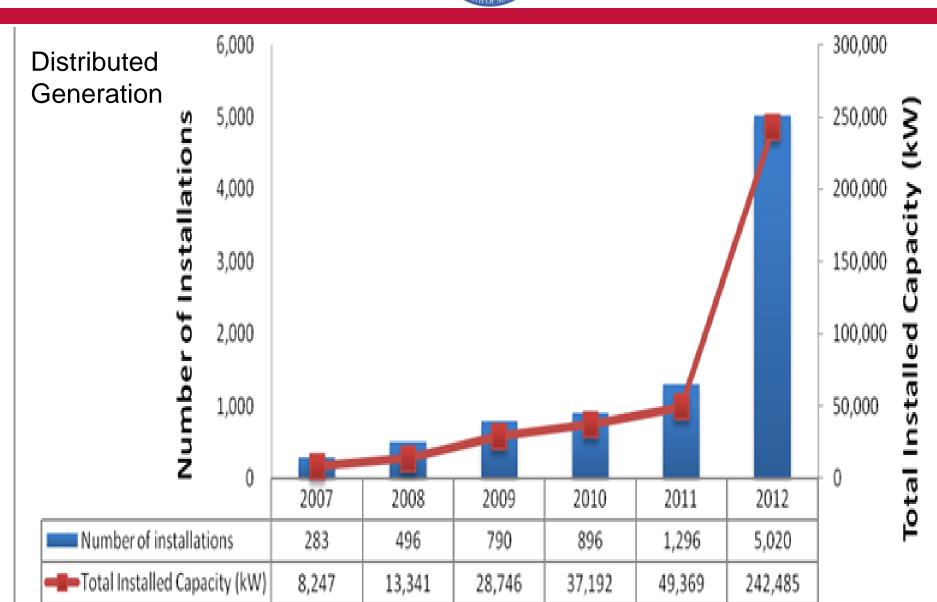


Year





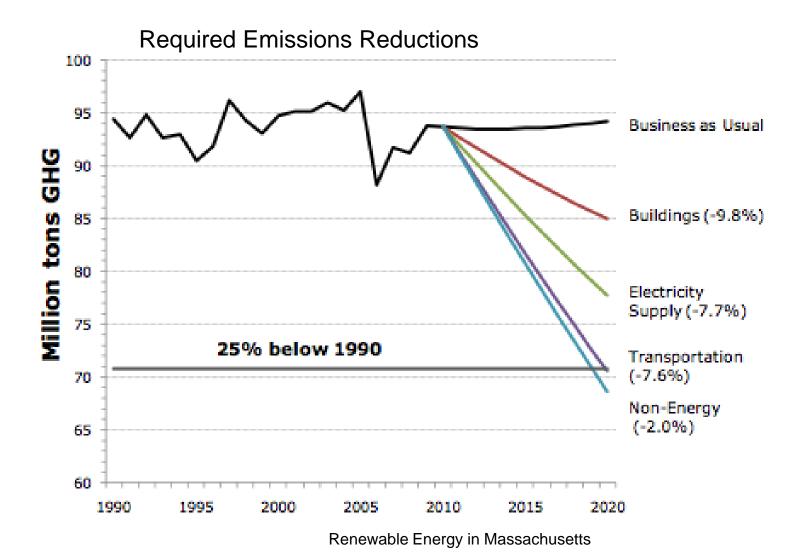


















National Association of Regulatory Utility Commissioners

Clean Energy Sector Growth

