

Impact of Catastrophic Events (Physical & Cyber events) Lessons Learned, Best Practices & Transformations

(2) Case Studies – Irene, Super Storm Sandy

July 12th 2015

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Company Overview

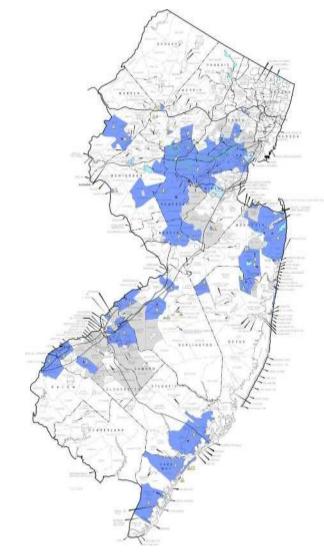






New Jersey Operations Overview

No. of Water Systems	32
No. of Sewer Collection Systems	4
Average System Delivery	330 MGD
Customers	647,000 (90% residential)
Population Served	2.5 Million
Municipalities Served	189 Municipalities in 18 Counties
Bulk Water Customers	47
Surface Water Treatment Plants	7 (combined capacity of 350 MGD) 73% of supply
Reservoirs	5
Wells	170 (combined capacity of 110 MGD) 21% of supply
Tanks	241
Operating Centers	11
Water & Sewer Mains	8,600 Miles
Valves	170,000
Hydrants	45,000





Impact of Catastrophic Events

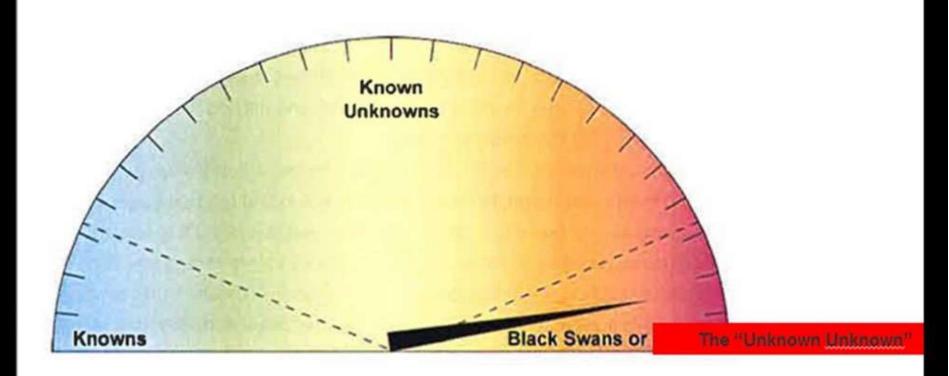
(Physical & Cyber events)

- Lessons Learned from Hurricane's Irene & Sandy
- Best Practices & Transformations

- Assuring resiliency
- Improvements in communications & utility coordination to responding to events. (GIS)



Impact of Catastrophic "Black Swan Events"





Lessons Learned: Invaluable Items

GIS

Modeling

EAM



IT



Planning & Communication

Floodwalls & Training

Social Media

Valve Inspection

& Easement Maintenance



System
Maintenance
&Investment



Consolidation & Shared Resources

Supply Chain Resources

Asset Sharing

Transformation & Best Practices





Resilient Assets

- •GPS Assets
- •Raise Critical Equipment & Floodwalls
- Expand Standby Power& Fuel Storage
 - Establish a High Risk Asset Register



Prepared Business

- Conduct After Action Reviews "AAR"
- Train Employees on "NIMS"
 - Conduct Drills
- "Interdependent" Utility Drills
- Inspect all Crossings
- Know your Customers



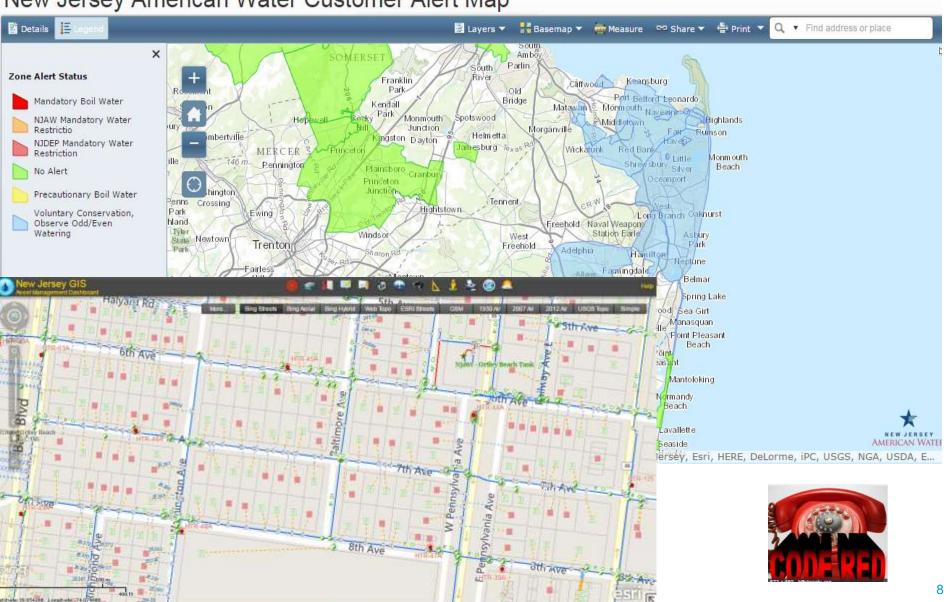
Enhanced Partnerships

- Enhance Relationship with Regulators, OEM's, Utilities, & Purveyors
 - Keep Lines of Communication Open (Social Media)

Improvements in communications & utility coordination



New Jersey American Water Customer Alert Map



Cyber - Top 10 Protections (Water ISAC)



- 1. Maintain an Accurate Inventory of Control System Devices and Eliminate Any Exposure of this Equipment to External Networks
- 2. Implement Network Segmentation and Apply Firewalls
- 3. Use Secure Remote Access Methods
- 4. Establish Role-Based Access Controls and Implement System Logging
- 5. Use Only Strong Passwords, Change Default Passwords, and Consider Other Access Controls
- 6. Maintain Awareness of Vulnerabilities and Implement Necessary Patches and Updates
- 7. Develop and Enforce Policies on Mobile Devices
- 8. Implement an Employee Cybersecurity Training Program
- 9. Involve Executives in Cybersecurity
- 10. Implement Measures for Detecting Compromises and Develop a Cybersecurity Incident Response Plan

Policy Support











Recognize IT Investment & Expenses GIS / EAM

Stimulate Resiliency Planning & Investment Encourage Aging
Infrastructure
Replacement &
System
Maintenance

Support System Consolidation & Shared Services



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