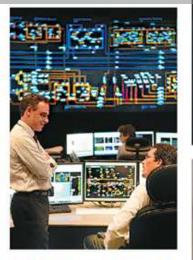
Continuously Improving – Preparing Through Our Plans, People, and Partners

Carlos D. Torres Vice President Emergency Management







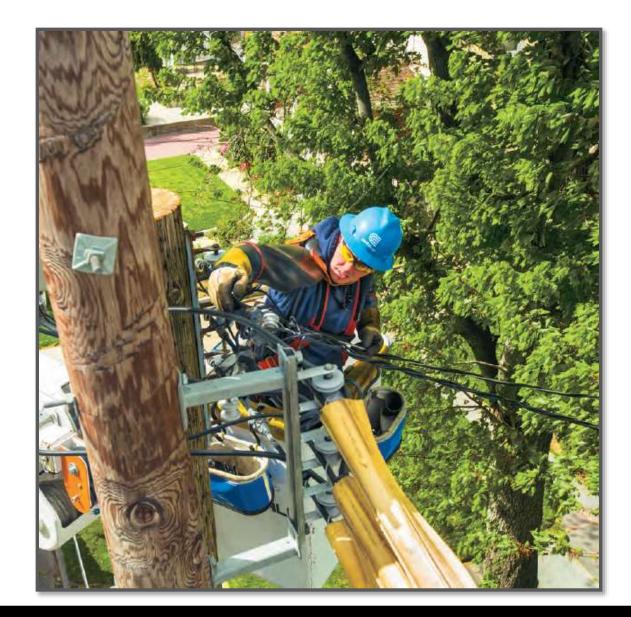


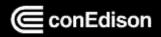




Agenda

- Overview
- Events
- Preparing through our:
 - Plans
 - People
 - Partners
- Summary

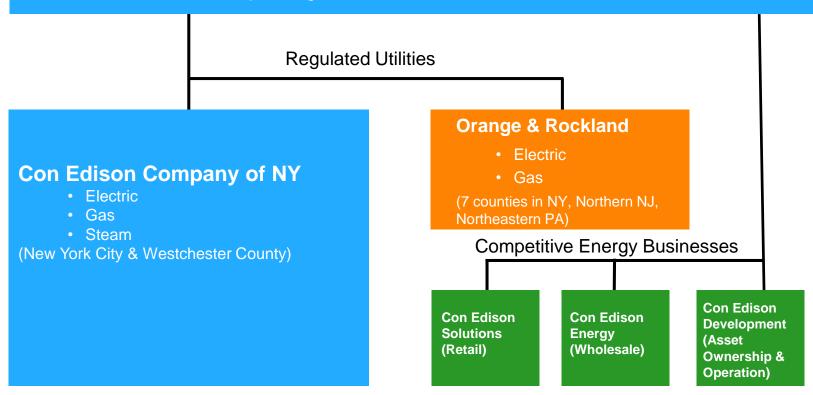




Corporate Overview

Con Edison, Inc.

Assets: \$44 billion; 2014 Operating Revenue: \$12.9 billion; 2014 Net Income: \$1.1 billion





Overview Con Edison Service Territory

Con Edison Co. of New York

- 3.3 million electric customers
- 1.0 million gas customers
- 1,700 steam customers
- 700 MW of regulated generation

Orange & Rockland

- 300,000 electric customers
- 130,000 gas customers





Overview Con Edison Service Territory

Projected change in county population (percent), 1970 to 2030

>+250% (highest +3,877%) +50% to +250% +5% to +50% -5% to +5% -20% to -5% -40% to -20% <-40% (lowest -60%) US Population and Growth Trends Change in county population, 1970-2030

Each block on the map illustrates one county in the US. The height of each block is proportional to that county's population density in the year 2000, so the volume of the block is proportional to the county's total population. The color of each block shows the county's projected change in population between 1970 and 2030, with shades of orange denoting increases and blue denoting decreases. The patterns of recent population change, with growth concentrated along the coasts, in cities, and in the South and West, are projected to continue.



Impactful Events

- Flooding
- Tornados & Macroburst
- Snow
- Ice
- Coastal Storms
- Heat Wave
- System Failure
- Security, Terrorist Attack
- Other

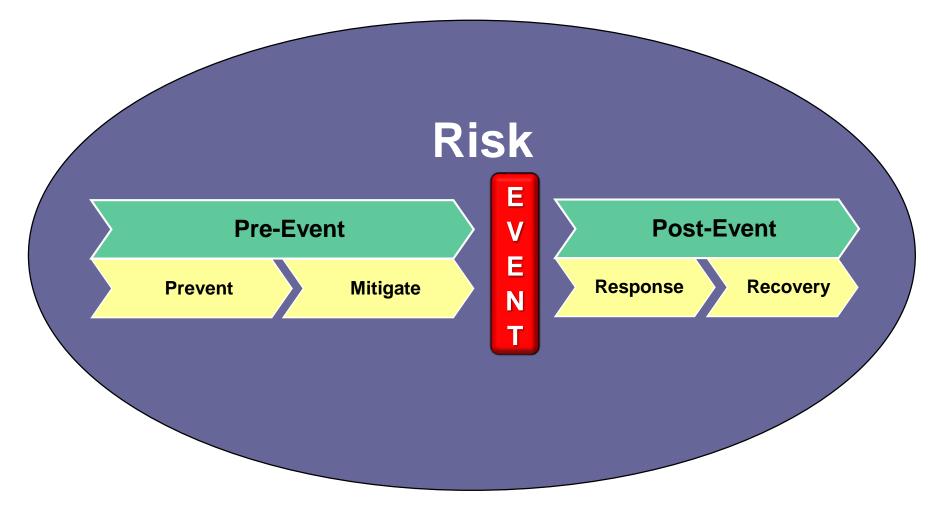


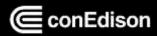


Preparing Through our Plans, People, and Partners



Plans Response & Recovery





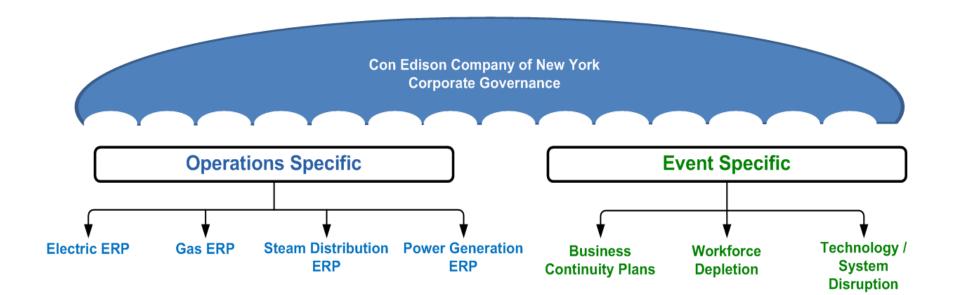
Plans Prevention and Mitigation

- System hardening examples:
 - Overhead electrical system upgrades
 - Underground electrical system upgrades



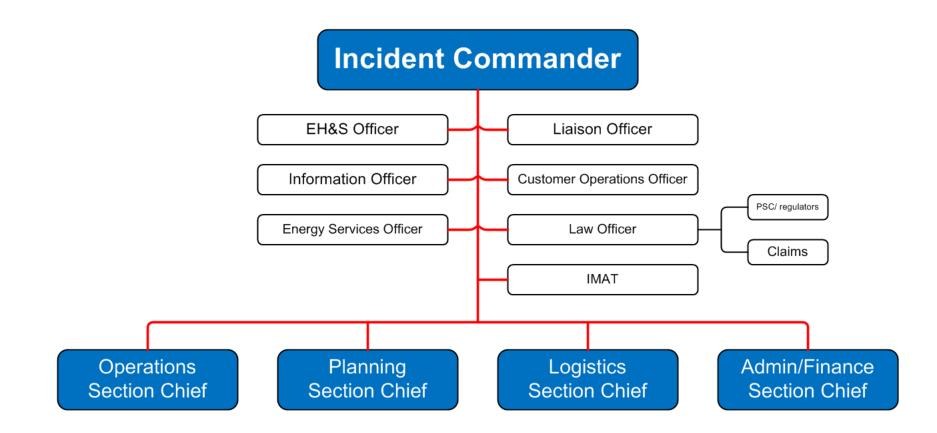


Plans Response & Recovery Plans





Plans Response - ICS Framework

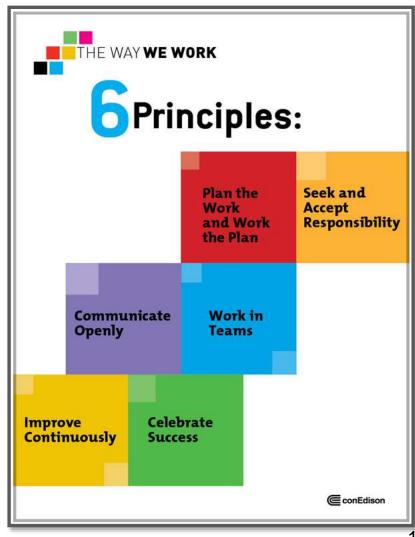




People Empowering Our Workforce

- "The Way We Work"
- Employees have System Emergency Assignments







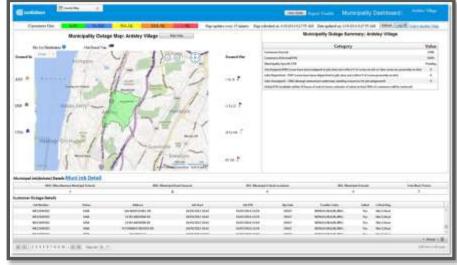
People Training





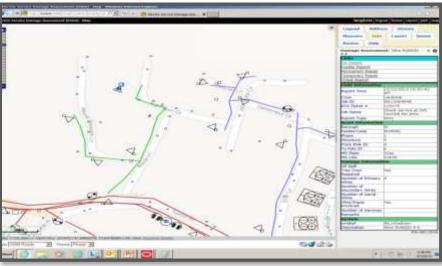
People Tools





Municipality Dashboard





Damage Assessment Map

People Practice











People Exercises

- Tabletop
- Functional
- Full-scale Corporate Emergency Response Center (CERC)

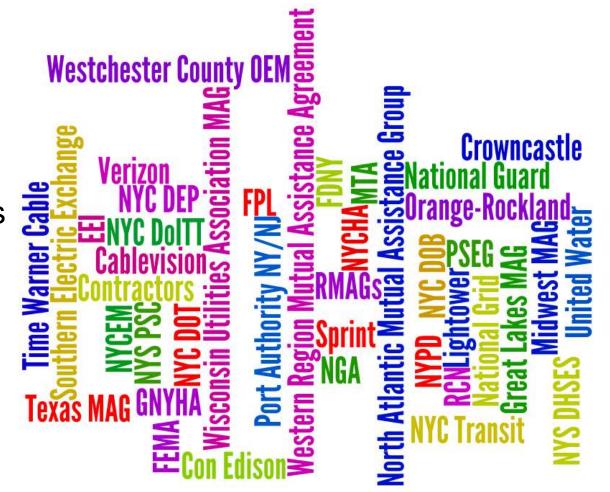






Partners Blue-sky Day Relationships

- Agencies
- Regulators
- Peer utilities
- Private companies (telecom, fuel, food, etc.)
- Stakeholders
- Customers





Partners Working and Exercising

- Coordinating and sequencing actions
- Developing and updating plans
- Collaborating around challenges
- Creating and exercising together
- Mutual Assistance





Partners Responding





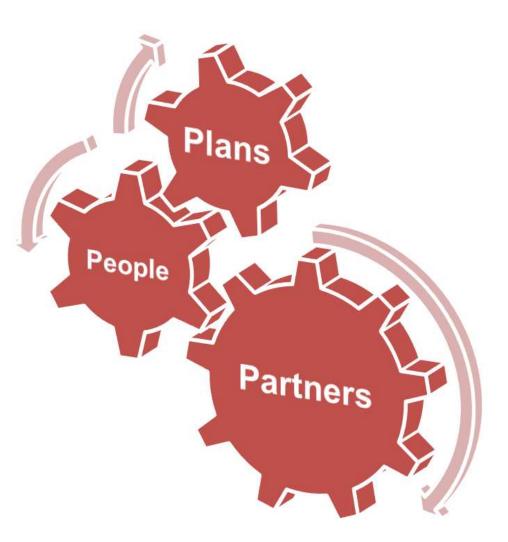


Superstorm Sandy Mutual Assistance response from 29 states and 2 Canadian provinces



In Summary

- Continuously improve
 - Integrate lessons learned
 - Collaborate with partners and stakeholders
 - Continue to engage and improve customer communications
 - Remain focused on operational excellence and strengthening our systems
 - Prepare our workforce
 - Battle complacency







conEdison

