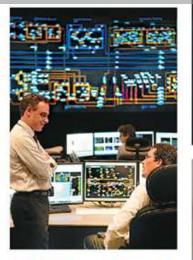
# Continuously Improving – Preparing Through Our Plans, People, and Partners

Carlos D. Torres Vice President Emergency Management







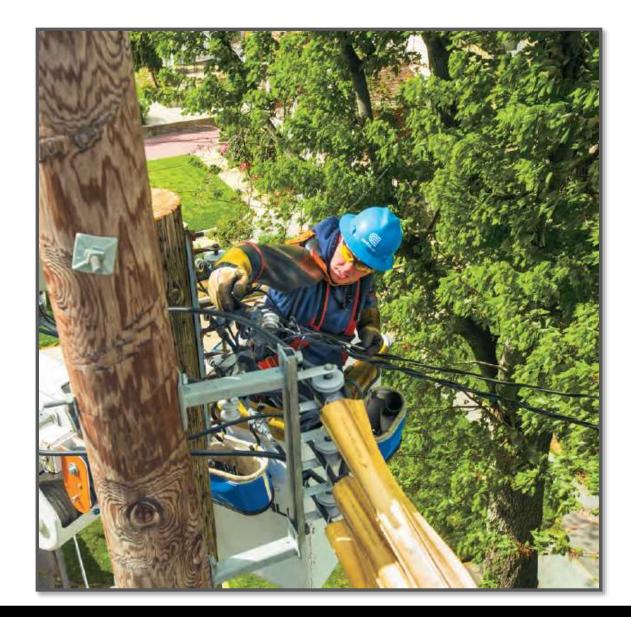






## Agenda

- Overview
- Events
- Preparing through our:
  - Plans
  - People
  - Partners
- Summary

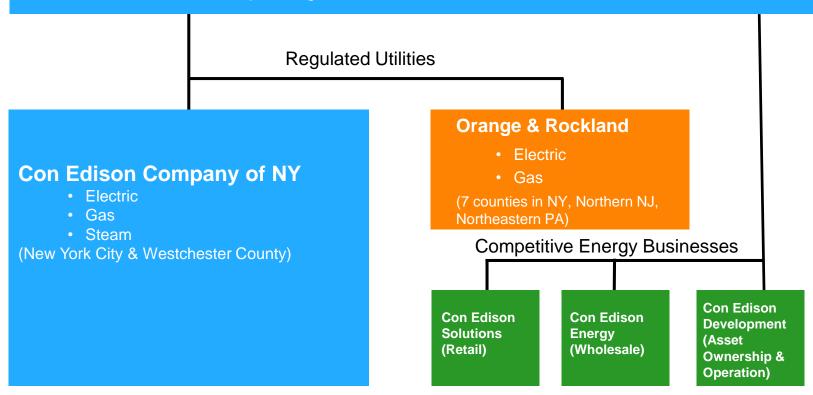




## **Corporate Overview**

#### Con Edison, Inc.

Assets: \$44 billion; 2014 Operating Revenue: \$12.9 billion; 2014 Net Income: \$1.1 billion





#### **Overview** Con Edison Service Territory

#### Con Edison Co. of New York

- 3.3 million electric customers
- 1.0 million gas customers
- 1,700 steam customers
- 700 MW of regulated generation

#### **Orange & Rockland**

- 300,000 electric customers
- 130,000 gas customers





#### **Overview** Con Edison Service Territory

Projected change in county population (percent), 1970 to 2030

>+250% (highest +3,877%) +50% to +250% +5% to +50% -5% to +5% -20% to -5% -40% to -20% <-40% (lowest -60%) US Population and Growth Trends Change in county population, 1970-2030

Each block on the map illustrates one county in the US. The height of each block is proportional to that county's population density in the year 2000, so the volume of the block is proportional to the county's total population. The color of each block shows the county's projected change in population between 1970 and 2030, with shades of orange denoting increases and blue denoting decreases. The patterns of recent population change, with growth concentrated along the coasts, in cities, and in the South and West, are projected to continue.



# **Impactful Events**

- Flooding
- Tornados & Macroburst
- Snow
- Ice
- Coastal Storms
- Heat Wave
- System Failure
- Security, Terrorist Attack
- Other

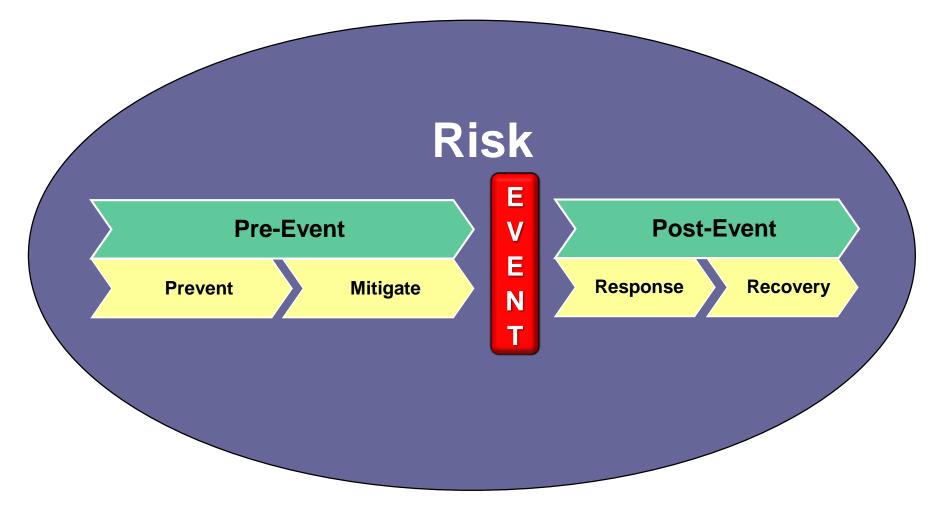




# **Preparing Through our Plans, People, and Partners**



#### Plans Response & Recovery





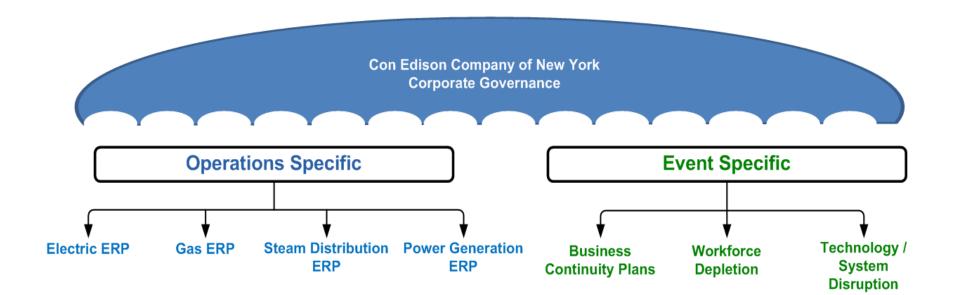
## **Plans Prevention and Mitigation**

- System hardening examples:
  - Overhead electrical system upgrades
  - Underground electrical system upgrades



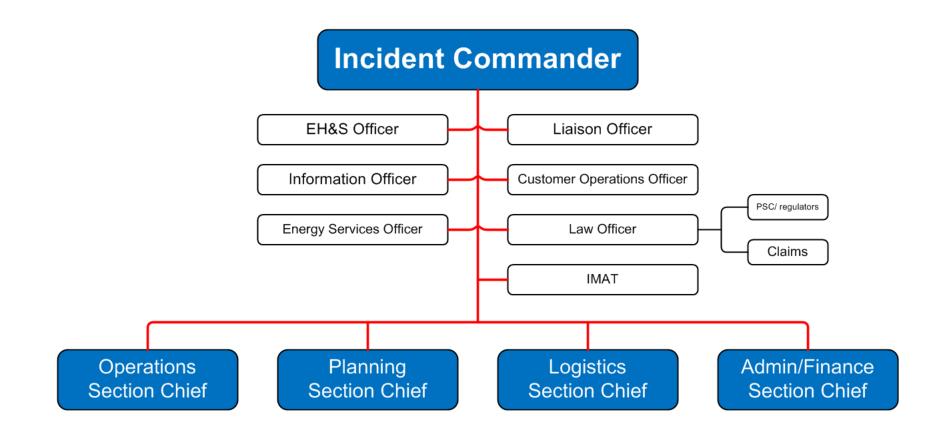


#### Plans Response & Recovery Plans





#### Plans Response - ICS Framework

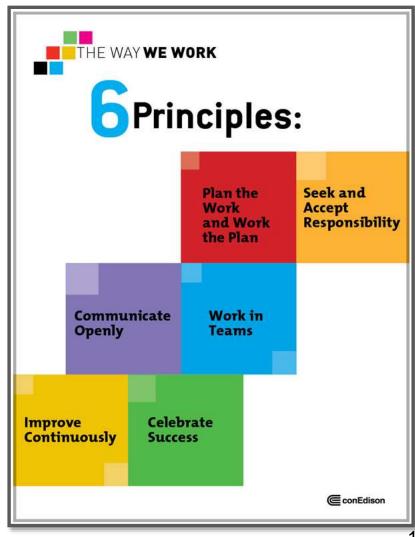




## People Empowering Our Workforce

- "The Way We Work"
- Employees have System Emergency Assignments







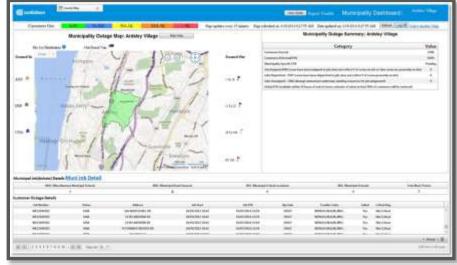
#### People Training





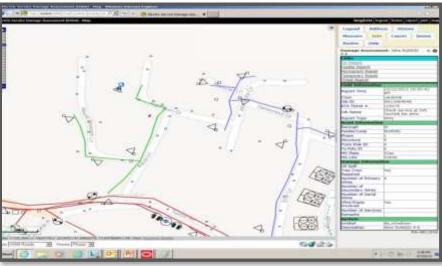
#### People Tools





#### Municipality Dashboard





#### Damage Assessment Map

#### People Practice











#### People Exercises

- Tabletop
- Functional
- Full-scale Corporate Emergency Response Center (CERC)

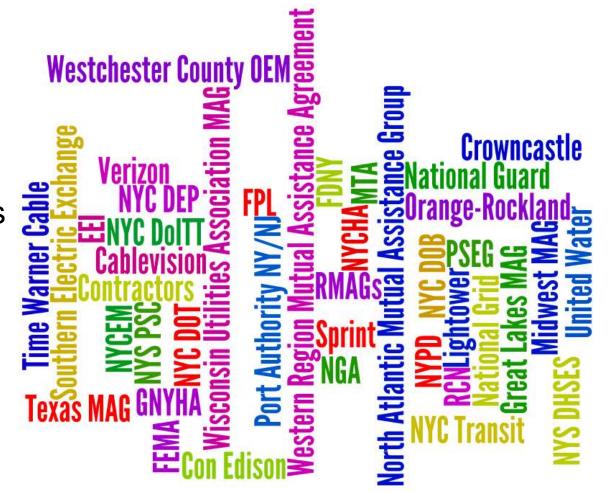






## Partners Blue-sky Day Relationships

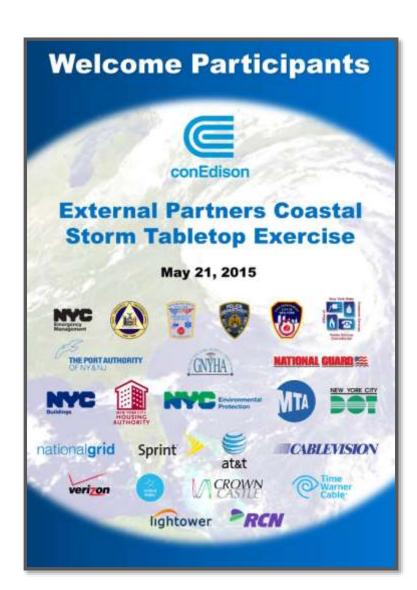
- Agencies
- Regulators
- Peer utilities
- Private companies (telecom, fuel, food, etc.)
- Stakeholders
- Customers





### **Partners Working and Exercising**

- Coordinating and sequencing actions
- Developing and updating plans
- Collaborating around challenges
- Creating and exercising together
- Mutual Assistance





#### Partners Responding





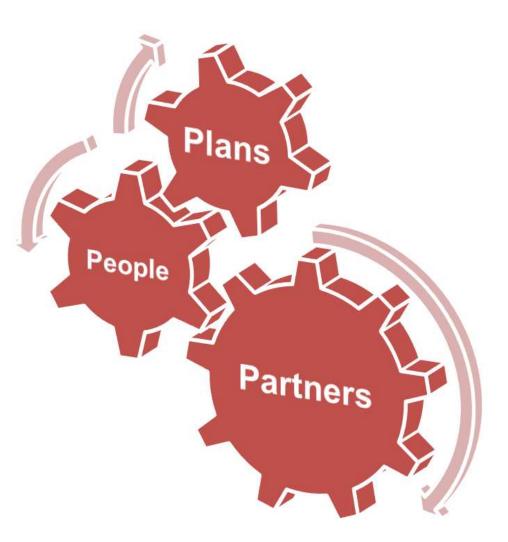


Superstorm Sandy Mutual Assistance response from 29 states and 2 Canadian provinces



# **In Summary**

- Continuously improve
  - Integrate lessons learned
  - Collaborate with partners and stakeholders
  - Continue to engage and improve customer communications
  - Remain focused on operational excellence and strengthening our systems
  - Prepare our workforce
  - Battle complacency







# conEdison

